## 2024 – 2033 Capital Improvement Plan



## A Master Plan Implementation Program

Recommended by the

New Durham Advisory Capital Improvements Plan Committee

Scott Drummey, Planning Board Representative, Chairperson Thomas 'Tom' Baker, Vice Chair and Member At Large Mark McFadden, Secretary and Member At Large Susan DeRoy, Budget Committee Representative Dot Veisel, Board of Selectmen Representative

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### INTRODUCTION

The New Durham Advisory Capital Improvement Plan Committee (ACIPC) was established by the New Durham Legislative Body during the March 2007 Town Meeting. Warrant Article 25 states: "To see if the Town will vote to approve the formation of an Advisory Capital Improvements Plan Committee to be composed of one (1) Planning Board member, one (1) Budget Committee member, (1) Selectman, and two (2) at-large members to be appointed by the Board of Selectmen. The charge of such a committee will be to assist the Planning Board with capital planning per RSA 674:5 through 7, and to review annually the adopted Capital Improvement Plan and to make such annual recommendations as they deem necessary, following departmental reviews, to the Planning Board to maintain effective municipal fiscal planning and community vitality of assets."

While a Capital Improvement Program (CIP) is not required by law, RSA 674:5 states: "The sole purpose and effect of the capital improvement program shall be to aid the mayor or selectmen and the budget committee in their consideration of the annual budget."

RSA 674:6 <u>Purpose and Description, states</u> "The capital improvements program shall classify projects according to the urgency and need for realization and shall recommend a time sequence for their implementation. The program may also contain the estimated cost of each project and indicate probable operating and maintenance costs and probable revenues, if any, as well as existing sources of funds or the need for additional sources of funds for the implementation and operation of each project. The program shall be based on information submitted by the departments and agencies of the municipality and shall take into account public facility needs indicated by the prospective development shown in the Master Plan of the municipality or as permitted by other municipal land use controls."

A Capital Improvement Program (CIP) is a critical tool to implement the Town's Master Plan. It is a useful tool in predicting future large costs to the Town and assists the Board of Selectmen (BOS) and Budget Committee to plan how these costs will be met. The CIP is not financially driven. Requests are rated based on the town's needs and ranked based on the impact non replacement or non-construction would have on town services. It is a legal prerequisite for other land use activities such as impact fees. To be considered for the ACIP, a financial project must have a \$20,000 expense threshold over a ten year period..

The ACIPC is responsible for identifying required construction projects, and capital facilities and or equipment consistent with the continued growth and development of the Town. It reflects the vision of the town's Master Plan. The CIP identifies anticipated needs, ascertains project cost estimates, and identifies possible funding sources. The program is updated annually by the ACIPC. It is submitted to the Planning Board for their review and to the BOS and Budget Committee to assist in the preparation of the annual town budget which is prepared for the residents' consideration and approval.

The 2023 ACIPC met with Department Heads, Committee Chairs and other Town Officials regarding their short and long-term capital needs. All presenters updated the ACIPC on the status of capital projects and purchases. Presenters were asked to identify how their request(s) tie(s) into the Master Plan "Opportunities For Excellence 2025", approved by the New Durham Planning Board June 26, 2017.

Once all the requests were received, each member of the ACIPC independently applied a Ranking score to each request. The Committee Members' scores were combined to produce a final Ranking score for each item. The Committee Members reviewed the Ranking scores and identified recommended funding levels. The ACIPC is recommending the Capital Reserve Funds (CRF) and Expendable Trust Funds (ETF) be funded at the level indicated in order to ensure sufficient funds for future expenditures.

### **CAPITAL IMPROVEMENTS**

#### What Are Capital Improvements?

Capital Improvements are items with a high cost and a useful life of several years. Capital Improvements are frequently identified as the "*bricks and mortar*" of the Town. They include infrastructure projects such as replacement vehicles, street repairs and improvements, land acquisition for future municipal use, and buildings (both new and renovations and/or repairs). They also include architectural and engineering studies to determine future town needs, and major one-time acquisitions of equipment.

There are basically two types of Capital Funds municipalities may utilize: Capital Reserve Funds and Expendable Trust Funds.

<u>Capital Reserve Funds</u> are authorized under RSA 35:1. This RSA establishes that any town, school district, village district, or county, as provided by RSA 35:3 may raise and appropriate money for the establishment of a capital reserve fund for the financing of all or part of the cost of:

I. The construction, reconstruction or acquisition of a specific capital improvement, or the acquisition of a specific item or specific items of equipment; or

II. The construction, reconstruction, or acquisition of a type of capital improvement or the acquisition of a type of equipment; or

III. A reappraisal by appraisers of the department of revenue administration or such other appraisers, appraisal firms or corporations approved by the commissioner of revenue administration, of the real estate in such town for tax assessment purposes; or

III-a. The acquisition of land; or

IV. The acquisition of a tax map of said town; or

V. Extraordinary legal fees and expenses related to present or foreseeable litigation involving the town or its officers and employees; or

VI. Municipal and regional transportation improvement projects including engineering, right-of-way acquisition and construction costs of transportation facilities, and for operating and capital costs for public transportation.

RSA 35:3 states that the authority granted by RSA 35:1 shall be exercised only by a majority vote of the legal voters present and voting at an annual or special meeting in the case of a town, school district, or village district. The warrant for a town, school district, or village district meeting, to consider the establishment or discontinuance of such a reserve, shall include an article distinctly stating the purposes for which such reserve is to be established or was established as appropriate.

Expendable Trust Funds are authorized under RSA 31:19:

I. Towns may take and hold in trust gifts, legacies, and devises made to them for the establishment, maintenance, and care of libraries, reading-rooms, schools, and other educational facilities, parks, cemeteries, and burial lots, the planting and care of shade and ornamental trees upon their highways and other public places, and for any other public purpose that is not foreign to their institution or incompatible with the objects of their organization.

II. Towns may authorize the board of selectmen, or town council if there is one, to accept such trusts without further action by the town.

III. Such authority to accept shall continue in effect for one year from the date of town meeting or action by the town council. The authority to accept trusts may be granted for an indefinite period, in which case the warrant article or vote granting such authority shall use the words, "indefinitely" or "until rescinded" or similar language.

#### RSA 31:19-a Trust Funds Created by Towns.

I. A town may at any annual or special meeting grant and vote such sums of money as it deems necessary to create trust funds for the maintenance and operation of the town; and any other public purpose that is not foreign to the town's institution or incompatible with the objects of its organization. The town may appoint agents to expend any funds in the trust for the purposes of the trust. An annual accounting and report of the activities of the trust shall be presented to the selectmen and published in the annual report.

II. Trust funds created pursuant to this section shall be revocable by majority vote of the legal voters present and voting at any annual meeting, unless the vote creating the trust expressly provides that the trust shall be irrevocable, and upon revocation the trustees of trust funds holding the account for said trust shall pay all the moneys in such fund to the town treasurer.

III. Notwithstanding any other provision of this chapter, any trust fund created under this section shall be subject to the same provisions concerning custody, investment, expenditure, change of purpose, and audit as are reserve funds established under RSA 34:1, 34:1-a, 35:1 or 35:1-c. The legal validity of such a fund properly established shall not be affected by its designation as a "trust," "reserve," "capital reserve," or any other designation.

IV. The local legislative body may authorize the acceptance of privately donated gifts, legacies, and devises to be utilized for the same purposes as a trust fund created under this section; provided, however, that such gifts, legacies, or devises shall be invested and accounted for separately from, and not commingled with, amounts appropriated under paragraph I, and shall be subject to the custody and investment provisions applicable to trust funds accepted under RSA 31:19.

### **Capital Equipment Life Expectancy**

As in past years, the capital equipment life expectancies specified in this report are estimates provided by the various presenters and are used for budgetary and planning purposes. The actual purchase price will vary given some purchases will not occur for ten, fifteen or even, twenty years. Each year individuals presenting to the Committee are expected to re-evaluate equipment and projects scheduled to be replaced and make recommendations regarding the timing of replacement. Information in the various tables has been changed to reflect the most up to date recommendations and anticipated costs. Actual vehicle and equipment replacement are based on a mechanical evaluation and the concurrence of the appropriate department head after giving careful consideration to all options.

### **Recommendations of the Committee:**

In 2023, the Committee met in person on eleven occasions12 July, 26 July, 1 and 2 August for site visits, 23 August, 30 August, 6 September, 13 September, 20 September, 27 September, and 11 October, for a total of twenty four hours. They heard from the Town Administrator, Recreation Director, Library Director, DPW Manager/Road Agent, Fire Chief, Police Chief, and representatives of the Zechariah Boodey Farmstead Committee, the 1772 Meetinghouse Restoration Committee and the New Durham Water Quality and Milfoil Committee. As in the past, members of the public attending the Committee's meetings were permitted to speak and ask questions.

To evaluate the capital reserve requests and plans from each department, the ACIPC used a ranking system to organize and prioritize the impacts to the annual budget.

The ranking system is used by many NH municipalities while evaluating capital requests. It is mostly algorithmic. For example, if a fire truck purchase is planned in seven years, there should be a budget request for this year that will contribute to the overall cost of the vehicle and ensure the money is available seven years from now. Based on the algorithmic definitions below, this request would receive a rating of "3".

Priority 1: Cannot be delayed. Needed immediately.

Priority 2: Needed within five years to maintain basic level and quality of community services and goals of the Master Plan.

Priority 3: Needed within six to ten years to maintain and improve quality or level of services and goals of the Master Plan.

Priority 4: Can be placed on hold until after the ten-year scope of this CIP. Does support community goals and Master Plan.

Priority 5: Needs more research, planning and coordination.

Viewing the rankings delivers a starting point for ACIPC discussions and provides a framework to guide further analysis and prioritization of all requests. Rankings were organized according to the CRF or ETF to which they belong.

### Rankings of CIP Line Items Organized by CRF/ETF

ACIPC 2024-2033	Life	Replace	Replace	Ranking
	Expect	Costs	Cost/year	
Town Building Improvements ETF				
Library Exterior Painting	7	\$36,000	\$5,143	1.8
Library Furnace Replacement	20	\$7,000	\$350	2.4
Library Roof Replacement	25	\$36,000	\$1,440	2.0
Library - Parking Lot Expansion	10	\$45,000	\$4,500	3.6
Library Walkway	25	\$10,000	\$400	3.0
Meetinghouse Maintenance & Repairs	5	\$15,000	\$3,000	1.6
Town Hall Energy Upgrades	25	\$32,000	\$1,280	2.6
Town Hall Repainting	7	\$110,000	\$15,714	1.6
Town Hall Windows	25	\$40,000	\$1,600	2.4
Town Complex Parking Lot	10	\$10,000	\$1,000	2.8
Town Hall/PD/FD Well Project	20	\$15,000	\$750	2.0
Town Facilities- Space Needs	20	\$40,000	\$2,000	3.4
Public Safety Facilities CRF				
Police Dept Briefing-Training room	10	\$35,000	\$3,500	3.0
FD- Renovations	30	\$7,114,735	\$237,158	1.2
Fire Vehicles CRF				
2008 Rescue / Pumper	20	\$528,000	\$26,400	2.0
2010 Ford F350 Forestry	16	\$56,000	\$3,500	2.0
1994 Engine (E1)	20	\$400,000	\$20,000	1.6
2001 Ladder	40	\$600,000	\$15,000	3.8
2017 Chevrolet Tahoe (C1)	10	\$60,000	\$6,000	1.8
2021 EMS CANAM	20	\$23,000	\$1,150	3.2
FD Ancillary Equipment CRF				
2005 Mule	25	\$28,000	\$1,120	2.6
SCBA- Airpacks	15	\$160,000	\$10,667	2.0

Dry Hydrants CRF				
Dry Hydrants	20	\$8,000	\$400	3.2
Police Crusiers CRF				
2022 Ford Explorer	8	\$60,000	\$7,500	2.4
2020 Dodge Durango	8	\$60,000	\$7,500	2.4
2018 SUV/Utility Vehicle	8	\$60,000	\$7,500	2.0
2015 Ford Explorer	8	\$60,000	\$7,500	1.6
Highway Truck CRF				
21 CAT excavator 307.5	25	\$210,000	\$8,400	4.0
05 Int 7400 w/dump, plow and wing	12	\$300,000	\$25,000	1.6
12 Int 7400 w/dump, plow & wing	12	\$300,000	\$25,000	1.6
13 Int 7400 w/dump, plow & wing	12	\$300,000	\$25,000	1.4
15 Dodge 5500 w/dump, plow & wing	10	\$300,000	\$30,000	1.6
18 Western Star w/dump, plow & wing	15	\$300,000	\$20,000	2.6
20 F550 Ford plow, wing & sander	12	\$300,000	\$25,000	2.4
12 F350 w/cab and chasse	10	\$120,000	\$12,000	1.8
23 GMC Sierra 2500 (Road Agent)	12	\$65,000	\$5,417	4.0
DPW Equipment CRF				
99 Sweeper Tow Broom	30	\$48,000	\$1,600	2.2
04 Chipper	20	\$48,000	\$2,400	2.0
04 12 Ton Trailer-> 20 Ton Trailer	15	\$20,000	\$1,333	1.0
19 Cat Backhoe w/thumb	20	\$275,000	\$13,750	1.6
13 JD 544k Loader	10	\$250,000	\$25,000	1.6
11 Volvo Grader	15	\$400,000	\$26,667	1.6
91 Baler	30	\$25,000	\$833	1.4
02 MSW 2 Compactor/Hopper	20	\$25,000	\$1,250	1.8
02 MSW 2 Container	20	\$12,000	\$600	2.4
10 Plastic Compactor /Hopper	20	\$24,000	\$1,200	2.2
10 Bobcat Skid Steer	15	\$75,000	\$5,000	2.2

10 Plastic Container	17	\$12,000	\$706	2.2
13 Vertical Baler	20	\$17,000	\$850	2.4
16 MSW 1 Compactor/Hopper	20	\$65,000	\$3,250	1.8
16 MSW 1 Container	20	\$12,000	\$600	2.4
Open Top Container	20	\$10,000	\$500	2.4
Vehicle Scale	30	\$60,000	\$2,000	3.0
Vehicle and Equipment Maintenance CRF				
Engine Replacement	10	\$25,000	\$2,500	1.6
Transmission Replacement	10	\$6,000	\$600	1.8
Truck Insurance loss/depreciation	10	\$75,000	\$7,500	1.6
Miscellaneous Expenses	Annual	\$10,000	\$10,000	1.6
Gravel CRF				
Gravel Purchase	Annual	\$15,000	\$15,000	1.0
Gravel exploration	10	\$50,000	\$5,000	2.0
Road Surface Management System CRF				
Storm Water Management	10	\$420,000	\$42,000	1.2
Culverts and Bridges	30	\$275,000	\$9,167	1.2
Road Maintenance	15	\$500,000	\$33,333	1.2
Dam Maintenance ETF	10	\$50,000	\$5,000	1.6
Smith Ballfield CRF				
Guardrail at Smitty's Way	20	\$5,000	\$250	1.8
Irrigation System at Smitty's Way	20	\$15,000	\$750	2.0
Storage Facility at Smitty's Way	20	\$30,000	\$1,500	2.2
Playground	10	\$15,000	\$1,500	2.6
14 Passenger Van	10	\$60,000	\$6,000	2.4
Library Facilities Improvements CRF				
Library Carpet Replacement	10	\$8,000	\$800	2.0
Library Storage Room	25	\$15,000	\$600	2.2
Record Management ETF	10	\$128,000	\$12,800	1.0

Computer System & Office Equipment ETF	3	\$184,660	\$61,553	1.0
Accrued Benefits Liability ETF	Annual	\$5,000	\$5,000	1.2
1772 Meetinghouse Restoration CRF	10	\$250,000	\$25,000	1.6
New Durham Water Quality & Milfoil CRF	Annual	\$26,000	\$26,000	1.4
Fuel Depot	20	\$25,000	\$1,250	1.0
New Recreation Center NEW CRF	30	\$450,000	\$15,000	4.6
Zechariah Boodey Farmstead-paving NEW CRF	10	\$30,000	\$3,000	1.8

# Capital Reserve & Expendable Trust Fund Requests and Justification

Based on the rankings above, and the spreadsheets in the Appendices, the ACIP has made the following recommendations.

#### **Town Building Improvements ETF**

Actual Balance as of August 31, 2023: \$111,085 Requested: \$42,000 Recommendation: \$75,000 Amount to be Spent 2024-2033: \$371,770

<u>Rationale</u>: Both Town Hall and the Library need to be repainted next year despite being painted in 2019 and 2017 respectively. The library receives strong Southern exposure and the Town Hall siding is old and rotting so it doesn't hold paint well. Much siding and trim will need to be replaced on the Town Hall prior to painting to repair the rot. Due to Town Hall being on the National Register of Historic Places and its age, the cost of addressing Town Hall's energy and building needs are higher than usual. The Library's roof is also being replaced this year due to several leaks.

Other needs for Town Building improvements include bringing the Town Hall up to building codes. There is no place for citizens and Town employees to discuss private matters on the first floor and the 2nd floor is not ADA compliant. the windows are woefully out of date and inefficient. HVAC equipment is insufficient throughout Town Hall. In the basement, the oil tanks are in need of replacement and the oil lines need to be repaired. There are many other needed repairs that were outlined by the 2020 Facilities Study.

#### **Public Safety Facilities CRF**

Actual Balance as of August 31, 2023: \$139,355

Requested: Bond for \$8,000,000

Recommendation: \$150,000

#### Amount to be Spent 2024-2033: \$2,000,000

<u>Rationale</u>: The Fire Department and the Police Department Chiefs have identified multiple critical space needs for the past several years. Both Departments are housed in buildings that have been known to be inadequate for years. It is time for a new Public Safety Facility. Rough Plans have been drawn up and distributed through Town Boards and Departments. The CIP recommends that the BOS move forward with this project and begin by seeking a Bond to cover the cost to build and equip the facility with an approximate cost of \$6,000,000.

#### **Fire Vehicles CRF**

Actual Balance as of August 31, 2023: **\$470,783** Requested: **\$30,000** Recommendation: **\$30,000** Amount to be Spent 2024-2033: **\$1,444,000**.

<u>Rationale</u>: The 1994 Engine was scheduled for replacement in 2019 so its replacement is overdue. Chief Varney described the high cost of new Fire Apparatus yet only requested \$30,000 annually to maintain the CRF for Fire Vehicles.

#### Fire Department Ancillary Equipment CRF:

Actual Balance as of August 31, 2023: \$42,900 Requested: \$14,000 Recommendation: \$14,000 Amount to be Spent 2024-2033: \$192,600 Rationale: This CRF is on track as long as it is maintained.

#### **Dry Hydrant CRF:**

Actual Balance as of August 31, 2023: **\$12,792** Requested: **\$0** Recommendation: **\$400** Amount to be Spent 2024-2033: **\$4,000** 

<u>Rationale</u>: There are no current plans to install dry hydrants in town, but it is always wise to be ready. Any time a major culvert or bridge is repaired, it is much less expensive to install a hydrant during that construction than it is to install one separately later. Maintaining the CRF allows for this planning to continue.

#### **Emergency Management/ Forest Fire ETF**

Actual Balance as of August 31, 2023: **\$29,150** <u>Requested:</u> **\$0** <u>Amount to be Spent 2024-2033:</u> **\$0** <u>Rationale:</u> This fund was combined last year. It has sufficient funds.

#### **Police Cruisers CRF**

<u>Actual Balance as of August 31, 2023:</u> **\$41,750** <u>Requested:</u> **\$30,000** <u>Recommendation:</u> **\$30,000** <u>Amount to be Spent 2024-2033</u>: **\$370,500** 

<u>Rationale</u>: The Police Department maintains 4 cruisers which are replaced every 8 years. The 2015 Ford Explorer is scheduled for replacement this year. The cost to replace and outfit a police cruiser has risen to \$60,000.

The Police Chief has suggested that this CRF be converted into a revolving fund which is fed by Police Detail revenue. The income from this potential revenue source is not certain but is estimated to be in the \$5,000-\$8,000 range annually. The ACIP recommends that a revolving fund be created to supplement the CRF, but not replace it. It will be necessary to place this request on the Town Ballot for approval by the voters.

#### Highway Trucks CRF

Actual Balance as of August 31, 2023: \$357,698

<u>Requested:</u> \$700,000

Recommendation: \$700,000

Amount to be Spent 2024-2033: \$1,970,000

<u>Rationale</u>: The cost of new Highway trucks has gone up substantially (nearly 20%), this past year. With 4 trucks expected to be replaced in the next four years, funding needs to be increased to maintain the CRF schedule. In order to prevent deficit spending, the ACIPC is recommending funding be \$ 180,000 per year until inflation rates reduce costs. next year's ACIP Board will need to reevaluate the yearly funding for this CRF in light of (hopefully) reduced inflation.

#### Public Works Equipment CRF

Actual Balance as of August 31, 2023: **\$286,816** Requested: **\$800,000** 

Recommendation: \$800,000

#### Amount to be Spent 2024-2033: \$1,600,800

<u>Rationale</u>: Several expensive pieces of equipment are near end of life including the Grader, Backhoe, and Loader. Also, several solid waste pieces of equipment need to be replaced. The need for a 20 ton trailer for the excavator has not abated. The estimated cost has risen to \$90,000 Finally, the need for a scale for weighing construction waste has been clear for years. The Town is losing money every day due to the inability to assess construction waste costs accurately.

#### Gravel CRF

<u>Actual Balance as of August 31, 2023</u>: **\$28,207** <u>Requested</u>: **\$5,000** <u>Recommendation</u>: **\$5,000** <u>Amount to be Spent 2023-2034</u>: **\$50,000** 

<u>Rationale</u>: The Town purchases gravel at an annual cost of \$15,000. This expense has moved into the operational budget. Gravel is used as part of the RSMS work and is also used as part of Stormwater Mitigation activities.

During the March 10, 2020 voting session, the Legislative Body changed the purpose of the CRF for Gravel to add the "exploration, mining and acquisition of gravel." The funds in this CRF can be used to study the possibility of removing more gravel from the Shirley Forest area and exploring other areas of town for gravel mining.

#### Road Surface Management System (RSMS) CRF

Actual Balance as of August 31, 2023: \$163,357

<u>Requested:</u> \$650,000

Recommendation: \$650,000

Amount to be Spent 2022-2031: \$6,500,000

<u>Rationale</u>: This is a combination of the Road Construction CRF and the Gravel Fund CRF. Highway Block Grant (HBG) funding has been shrinking for a few years now. It is unknown how stable this level of funding will be for the next ten years. If continues to decrease, as expected, taxpayers will be required to raise additional funds to keep pace with previous years' RSMS activities.

Culvert repairs and road paving for Ridge Rd has already been delayed. Ham Road needs to be top coated from work done last year.

Sixty to seventy percent of all RSMS funding is spent on road preservation, example crack sealing, shim and overlay. Funds are also spent on storm water management activities to protect Merrymeeting Lake, Merrymeeting River, Jones Pond and Downing Pond, bridge repairs and culvert replacement.

#### Dam Maintenance ETF:

Actual Balance as of August 31, 2023: \$62,253

<u>Requested:</u> \$5,000

Recommendation: \$5,000

Amount to be Spent 2022-2031: \$ 50,000

<u>Rationale</u>: Both the Downing Pond Dam and the March Pond Dam require ongoing maintenance with major dam maintenance needed every 10 years. There is some discussion about the state offloading maintenance of state dams to the local towns, but nothing definite is known at this time.

#### **Public Works Facilities Improvement CRF**

Actual Balance as of August 31, 2023: \$100,497

<u>Requested:</u> \$350,000/5 years = \$70,000

Recommendation: \$70,000

Amount to be Spent 2024-2033: \$350,000

<u>Rationale</u>: There are no plans for any significant changes to the Public Works Facilities in the coming years. The current balance should handle any maintenance items.

A study should be undertaken to determine facilities needs to install a scale for weighing construction and bulk waste.

#### Vehicle and Equipment Maintenance CRF

Actual Balance as of August 31, 2023: \$26,844

Requested: \$20,000

Recommendation: \$20,000

Amount to be Spent 2024-2033: **\$206,000** 

<u>Rationale</u>: The purpose of this CRF is to provide funding for large <u>unexpected</u> repairs of any of the Town's vehicles or equipment. Expenditures from this CRF usually occur in the 3<sup>rd</sup> and 4<sup>th</sup> quarters of the fiscal year. The grader had a significant repair this year (\$30,000). The previous Town Administrator recommended this CRF should maintain a balance of \$35,000 in the CRF.

#### Smith Ball Field Improvements CRF

Actual Balance as of August 31, 2023: \$19,941 Requested: \$5,000 Recommendation: \$5,000

Amount to be Spent 2024-2033: \$100,000

<u>Rationale</u>: Repairs are needed to the guardrail and irrigation system at the ball field. Storage issues at the ballfields also need to be addressed. The parks and Recreation Committee recommends changing the language in the CRF to include all town owned fields and the town beach.

#### Parks and Rec/Town Building and Maintenance ETF New ETF

Actual Balance as of August 31, 2023: \$0

<u>Requested:</u> \$45,000

Recommendation: \$15,000

Amount to be Spent 2024-2033: \$450,000

<u>Rationale</u>: The Parks and Rec. Department has requested a recreational center be built at a cost of  $\approx$ \$450,000. This facility would contain a gym, kitchen and bathroom facilities. The building could be used for town functions (voting, Town Meeting, public gatherings) and also serve was a recreational center for seniors, youth and adults. It could also potentially provide an emergency town community shelter. The CIP agreed that a more robust Plan is needed before such an expense is considered.

#### Library Facilities Improvements CRF

Actual Balance as of August 31, 2023: \$2,129

<u>Requested:</u>\$0

Recommendation: \$4,000

Amount to be Spent 2024-2033: \$14,000

<u>Rationale:</u> The Library's space issues have not changed from last year. Also, the Library needs to be repainted. The roof was repaired this year. However, these costs may come from the Town Building Improvements ETF. See the Town Facilities Space Needs Assessment final report for a full discussion of library facility issues. This CRF is dedicated for interior improvements like carpet and floor tile replacement, furnace and other HVAC, and other interior physical repairs and maintenance expenses.

#### Library Technology Improvements CRF

Actual Balance as of August 31, 2023: \$4,360 Requested: \$0 Recommendation: \$0 Amount to be Spent 2024-2033: \$0.

<u>Rationale</u>: The Library Director did not request any funding for this CRF as she continues to be very successful in receiving grants for technology equipment.

#### **Municipal Facility Land Acquisition CRF**

Actual Balance as of August 31, 2023: **\$56,701** <u>Requested:</u> **\$0** <u>Recommendation</u>: **\$0** Amount to be Spent 2024-2033: **To be determined.** 

<u>Rationale</u>: There has been much discussion regarding new Public Safety Facility. it is still unclear if the new facility will be built on the current site or another site in town. Therefore, may still be a need to purchase some land or an Easement for better access to the building.

#### **Record Management ETF**

Actual Balance as of August 31, 2023: \$66,409

<u>Requested:</u> \$14,600

Recommendation: \$15,000

Amount to be Spent 2024-2033: \$146,000

<u>Rationale:</u> Currently, records are stored in file cabinets, loose leaf notebooks, bound books, and boxes. that are scattered across Town Hall. The new software which has been purchased will allow new materials to be digitalized. The long-term goal is to digitize all records by having a company come in to scan the documents and electronically archive them at an estimated cost of \$128,000 over 3 yr =\$42,600/yr.

The ACIPC recommends funds for Record Management be in the Operational Budget going forward as it is anticipated there will be an annual expenditure of \$10,000.

#### **Computer System and Office Equipment ETF**

Actual Balance as of August 31, 2023: \$113,672

<u>Requested:</u> \$50,000

Recommendation: \$50,000

Amount to be Spent 2024-2033: \$237,000

<u>Rationale:</u> The upgrading of the municipal and assessing infrastructure has begun. This critical upgrade affects finance, payroll, tax billing, the Tax Clerk's receivable accounts, Land Use, and Building Inspector. Included in the project is a larger server which may need replacement every four years, the cost of transitioning information from the old system to the new, and staff training. In addition, public threats of ransomware have led to the need to increase cyber security from attacks. After this upgrade is implemented, the ACIPC recommends funds for Computer Systems and Office Equipment be in the Operational Budget as it is anticipated this will be an annual expenditure.

#### **Accrued Benefits Liability ETF**

Actual Balance as of August 31, 2023: **\$28,537** <u>Requested:</u> **\$10,000** <u>Recommendation</u>: **\$ 10,000** <u>Amount to be Spent 2023-2034</u>: **\$100,000** <u>Detionales</u> The Term Administrator field there

<u>Rationale</u>: The Town Administrator feels there should be \$ 25,000 maintained in this account due to the number of long-term employees who may retire in the foreseeable future.

#### JC Shirley Site Improvements CRF

Actual Balance as of August 31, 2023: **\$1,858** <u>Requested:</u> **\$0** <u>Amount to be Spent 2023-2034:</u> Unknown <u>Rationale:</u> There are no plans for improvements at this time.

#### **Shirley Cemetery Improvements CRF**

Actual Balance as of August 31, 2023: **\$3,795** <u>Requested:</u> **\$0** <u>Amount to be Spent 2023-2034:</u> Unknown <u>Rationale:</u> There are no plans for improvements at this time.

#### The 1772 Meetinghouse Restoration CRF

Actual Balance as of August 31, 2023: \$88,375 Requested: \$15,000 Recommendation: \$25,000

#### Amount to be Spent 2023-2034: \$150,000

<u>Rationale</u>: The Meetinghouse is ready for Phase 2 of its restoration. This involves timber frame repairs and roof replacement to restore structural integrity. With the existing CRF balance and potential incoming grants, \$15,000 is needed this year and next year followed by annual funding of \$15,000/yr to achieve the funds needed to complete the project.

The Building Inspector believes a new tarp is needed to keep the roof dry in the short term. The contractor recommends a rubber roof material which is more expensive, but will keep the roof dry until construction begins in a 2-3 years.

A new ETF called **1772 Meetinghouse Maintenance ETF** should be created by the Legislative body for ongoing maintenance for the Meetinghouse. The ACIP recommends \$3,000 be placed in this new ETF.

#### Zechariah Boodey Farmstead Committee NEW CRF or ETF

Actual Balance as of August 31 2023: NA

<u>Requested</u>: \$3,750

Recommendation: \$3,000

#### Amount to be spent 2023-2034: \$30,000

<u>Rationale</u>: The Zechariah Boodey Farmstead Committee is asking for the creation of a CRF or ETF. This new fund will allow for the construction and final paving of the parking lot for the Zechariah Boodey Farmstead once the restoration of the buildings is complete. Reconstruction of the Zechariah Boodey Farmstead will provide a place of assembly, for civic, social, and private events and activities with a total insulated and heated area of 1,980 sq ft. There will also be bathroom facilities. This year, a new Charitable Non-profit has been formed. Construction of the septic system and rough grading of the parking lot has commenced this Fall.

#### The Master Plan CRF

Actual Balance as of August 31, 2023 **\$6,497** <u>Requested:</u> **\$0** <u>Recommendation:</u> **\$0** <u>Amount to be Spent 2023-2034:</u> **\$0** 

<u>Rationale</u>: The current Master Plan was last updated June 26, 2017. As it will be several years before work will begin on the next Master Plan, no additional funding is required at this time.

#### New Durham Water Quality & Milfoil CRF.

Actual Balance as of August 31, 2023: \$65,120 Requested: \$26,000 Recommendation: \$20,000 Amount to be Spent 2023-2034: \$ 184,000 Rationale: The Water Management Plan comple

<u>Rationale</u>: The Water Management Plan completed in 2019 proposes a 10-year action plan to mitigate the pollution of Merrymeeting River. This plan requires annual alternating treatments of physical removal of invasive plants and herbicide treatment.

Money for Milfoil treatment comes from this CRF. Storm water remediation funding is part of RSMS CRF. Water quality funds are also located in the town's Operational Budget. Funding for public education should also be in the Operational Budget.

#### **Requests for New Capital Reserve & Expendable Trust Funds**

See Rationale above for details.

#### Parks and Rec/Town Building and Maintenance ETF-New ETF

#### 1772 Meetinghouse Maintenance ETF New ETF

#### Zechariah Boodey Farmstead Parking Lot Construction CRF or ETF New CRF or ETF

#### **Summary of Requests**

The ACIPC was requested to fund 28 CRF and ETF accounts at a total cost of: **\$2,705,350.** At the end of the review process, the Committee is recommending a total of: **\$2,696,400.** In addition, the ACIPC recommends that the BOS seek a \$8,000,000 bond for building a new Public Safety complex.

There are several primary reasons for the large increase in funding recommended. First is due to the continued need maintain the RSMS program: Ridge Rd needs culverts repaired and repaving and a final top coat on Ham Rd. is needed after its repair last year. Secondly, the Public Works Department is asking for a large funding increase to replace Highway trucks and equipment. Lastly, a New Public Safety Facility is needed at a cost of \$6-8 million.

This increase in funding is very significant compared to last year's recommendation of \$2,524,550.. If the Town wants to maintain services, it needs to increase funding of these CRF and ETF accounts.

### **Relation of CIP Requests to Master Plan**

DEPARTMENT or GROUP	CRF or ETF	MASTER PLAN
Town Facilities & Services	-Municipal Facility Land	Town Facilities & Services
	Acquisition CRF	Goal – Ensure valued affordable
	-	services & infrastructure for New
	-Public Safety Public Safety	Durham.
	Buildings CRF	Strategy # 1: Align infrastructure
		with development planning via
	-Vehicle & Equipment	planning and implementing the
	Maintenance CRF	repair/replacement of aging
		infrastructure.
	-Town Building Improvements	Strategy # 2: Ensure New
	ETF	Durham's facilities &
		infrastructure appropriately reflect
	Library Improvements CRF	Town needs.
		Strategy # 3: Provide Town
	Accrued Benefits Liability ETF	services that specifically address
		public safety and demographic
	-Computer Systems and Office	needs.
	Equipment ETF	Town Appearance & Character:
		Goal - Value New Durham's
	-Record Management ETF	colonial architecture, upland forest
		landscape & lakefront character.
	-Highway Trucks CRF	<u>Strategy # 2:</u> Retain New
		Hampshire Traditional
	-Highway Equipment CRF	Architectural Style and appearance
		in the design of all business areas.
	-Gravel CRF	
	-RSMS CRF	
	-Solid Waste Facilities CRF	
	-Purchasing Equipment for the	
	Transfer Station CRF	
	-Dam Maintenance ETF	

New Durham Water Quality Committee	-New Durham Water Quality & Milfoil CRF.	Town Facilities & Services: Goal-Ensure valued, affordable services & infrastructure for New Durham. <u>Tactic # 3</u> Assure continuous monitoring and efficacious mitigation, when necessary, of at-risk natural resources. Natural Resources: Goal-Preserve New Durham's natural resources and rural landscape for the sustainable health, safety, and welfare of current and future generations. <u>Strategy # 1</u> : Protect water quality. Town Appearance and Character: Goal-Value New Durham's colonial architecture, upland forest landscape, & lakefront character. <u>Tactic # 1</u> : Protect scenic and environmental qualities of lakefront, wetlands, rivers.
1772 Meetinghouse Committee	-1772 Meetinghouse Restoration. CRF	Town Facilities and Services: Goal - Ensure valued affordable services & infrastructure for New Durham. Strategy # 1: Align infrastructure with development planning via planning and implementing the repair/replacement of aging infrastructure. Strategy # 2: Ensure New Durham's facilities & infrastructure appropriately reflects Town needs. Town Appearance & Character: Goal - Value New Durham's colonial architecture, upland forest landscape & lakefront character. Community Well Being: Goal – Provide Quality Lifestyle Opportunities for all Residents.

Zechariah Boodey Farmstead	<b>Town Facilities &amp; Services:</b>
Committee	Goal: Ensure valued, affordable
	services & infrastructure for New
	Durham.
	Strategy # 1: Align Infrastructure
	with Development Planning
	Strategy # 2: Ensure New
	Durham's facilities &
	infrastructure appropriately reflects
	Town needs.
	<b>Town Appearance and Character</b>
	Goal: Value New Durham's
	colonial architecture, upland forest
	landscape and lakefront character.
	Strategy # 2: Retain New
	Hampshire Traditional
	Architectural Style and appearance
	in the design of all business areas.
	Strategy # 3: Advance
	accessibility and use of New
	Durham, Town Center.
	Community Well Being: Goal –
	Provide quality lifestyle
	opportunities for all residents
	Strategy # 1: Encourage Citizen
	Participation.
	Strategy # 2 Optimize Government
	Performance
	Strategy # 3: Building Regional
	Collaboration.

Town Historian	No Current CRF/ETF -This is to bring awareness, while discussion is taking place regarding space needs and disposing of Town Owned Facilities	Town Facilities & Services: Goal: Ensure valued, affordable services & infrastructure for New Durham. Town Appearance and Character Goal: Value New Durham's colonial architecture, upland forest landscape and lakefront character. <u>Strategy # 2:</u> Retain New Hampshire Traditional Architectural Style and appearance in the design of all business areas. <u>Strategy # 3:</u> Advance accessibility and use of New Durham, Town Center.
Recreation	CRF for Smith Ballfield Improvements	Town Facilities & service Ensure New Durham's facilities & infrastructure appropriately reflect town needs e) Continue Capital improvement planning process to provide short & long term capital planning & fiscal predictability for infrastructure/equipment/facility needs 1. Broaden ballfield usage, if possible, for potential year-round recreational facility. h) Maintain/enhance key services/ facilities (town beach, trails, ballfields, etc.) to provide improved quality of life opportunities for New Durham residents.

### Historical Comparison of Recommended vs BOS CRF and ETF Funding and Total Town Budget Appropriation

1

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	Advisory CIP Committee CRF & ETF Amounts	Board of Selectmen CRF & ETF Amounts	Total Town Appropriation	Town Tax Rate	Total Tax Rate
FY 2008	Unavailable	\$259,800	\$4,144,972	\$6.11	\$18.99
FY 2009	\$707,637	\$293,700	\$3,634,035	\$6.32	\$20.24
FY 2010	\$695,334	\$507,864	\$3,883,171	\$6.95	\$21.19
FY 2011	\$428,616	\$457,000	\$3,934,633	\$6.88	\$22.40
FY 2012	\$339,000	\$425,550	\$4,004,188	\$6.85	\$22.96
FY 2013	\$209,500	\$370,500	\$3,800,029	\$6.19	\$22.50
FY 2014	\$209,722	\$304,472	\$3,511,194	\$5.62	\$21.85
FY 2015	\$208,121	\$334,000	\$3,490,350	\$5.35	\$22.15
FY 2016	\$509,800	\$231,000	\$3,342,408	\$5.07	\$22.76
FY 2017	\$494,300	\$235,000	\$3,316,234	\$5.02	\$23.02
FY 2018	\$663,600	\$304,500	\$3,282,286	\$5.46	\$23.35
FY 2019	\$860,000	\$369,000	\$3,426,148	\$5.63	\$23.72
FY 2020	\$714,846	\$340,000	\$3,763,062	\$4.69	\$16.88
FY2021	\$967,615	\$749,127	\$3,974,461	\$5.00	\$17.86
FY 2022	\$1,053,000	\$402,500	\$3,435,494	\$5.22	\$17.92
FY 2023	\$2,524,550	\$395,000	\$3,821,901	To Be Determined	To Be Determined
FY 2024	\$2,696,400	To Be Determined	To Be Determined	To Be Determined	To Be Determined

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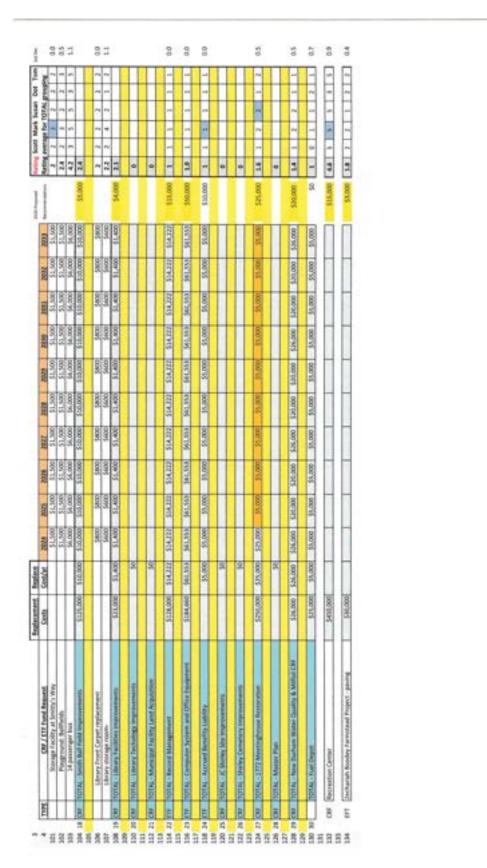
### Appendix: Table 1. Rankings p. 1

### Appendix: Table 1. Rankings p. 2

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### Appendix: Table 1. Rankings p. 3



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REPORTS IN

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Org. Entrange (non-potent bandling)         100         55.0.00         33.0.00           er. Public Server (action)         10         51.14.7.10         23.9.1.50           er. Public Server (action)         10         51.14.7.10         23.9.0.50           er. Public Server (action)         10.00         51.14.7.10         24.06.06           errorser to pleat efficience         1.00%         37.66.0.2.15         32.9.6.66           errorser to pleat efficience         1.00%         37.66.0.2.15         32.9.6.66           errorser to pleat efficience         1.00%         37.66.0.2.15         43.9.6.66           errorse notesto         1         00%         37.66.0.2.15         43.9.7.6.0	LI	Ш		1.1	П	Н			
reference until place inflations 2 200% 2 2.0\% 2 2.0\% 2 2.0\% 2 2.0\% 2 2.0\% 2 2.0\% 2 2.0\% 2 2.0\% 2 2.0\% 2 2.0\% 2 2.0\% 2 2.0\% 2 2.	1	1	11,500 51,500	200 53,500			51,500	\$1,500	53,500
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T CIRCUT TATION	- 11					1			212 212
LIVING IN INCOME IN	1.1	10.36.8 961.358	110/100 100	10 101,503	N MULTIN	A 541.958	MILINE	No.364	145,559
SN12, 6001 SN12, 6001				L	Ŀ	Ľ	L	Ŀ	875,278
TAT & Receipt Mant plat inflation 1 Jun 504,544 541,041	13		1 1			11		E	SAUMO
		1			- F			10.000	ALC: NO.
Improvements OF Belence in of 2013			TARK DIAMAN	ALL ALL ALL	010000	1 1111 11 11 11	THE DECK	COACT I	CI L CT
Additional and a second s			12	3	P	1	100 100 15	AT 199 299	CT ANA WE
Cont 1991		101 111 111 111 111	ALL STRATO				Cash Tan	States .	CALM MID

### Appendix: Table 4. Town Buildings

6000124

Metric         Centur         Station	metric         featric         conta	IS - FIRE DEPARTMENT	Ute	Replacement	Replace											
No         5 33,000         5 34,000         5	10         5         56,000         56,000         56		Expect	Costs	Cent/hr	2024	2025	9202	2202	2028	2029	2050	2031	2622	2033	
15         5         5,000         5         3,000         5,000	15         5,6,000         5         3,0,000         5,0,000 </td <td>2008 Rescue / Pumper</td> <td>22</td> <td></td> <td></td> <td>0</td> <td></td> <td></td> <td>ALC: NO</td> <td>\$528,000</td> <td>L L L L L</td> <td>1</td> <td></td> <td></td> <td></td> <td></td>	2008 Rescue / Pumper	22			0			ALC: NO	\$528,000	L L L L L	1				
20         5         600000         5         2000000         5         2000000         5         2000000         5         2000000         5         2000000         5         2000000         5         2000000         5         2000000         5         2000000         5         20000000         5         20000000         5         200000000         5         20000000000         5         20000000000         5         2000000000000000000000000000000000000	10         6         0.000         5         0.0000<	2010 Ford F350 Forestry	16			0		\$56,000								
10         5         15,000         15,000 <t< td=""><td>10         5         50000         5         15000         15         15000         15         15000</td></t<> <td>1994 (ngine (L1)</td> <td>8</td> <td>12</td> <td>5</td> <td></td>	10         5         50000         5         15000         15         15000         15         15000	1994 (ngine (L1)	8	12	5											
10         5         50000         5         6000         5         6000         5         6000         5         6000         5         6000         5         7000         7000         7000         7000         7000         7000         7000         7000         700	010         5         50000         5         1100         50000         50         50000         50         5000         50	2001 Ladder	3		\$ 15,00	0										
001         01	03-30101         03         31000         5         1100         560,000	2017 Chevrolet Tahoe (CI)	10		\$ 6,00	0			\$60,000							
1         1         1         6         1         6         1         6         1         6         1         6         1         6         1         6         1         6         1         6         1	1         1	2021 EMS CANAM (new add for CIP 2023-2032)	8		5	0										
28         58,000         5         1,670         5         1,6000         5         1,6000         5         5,0000         5         5,0000         5         5,0000         5         5,0000         5	1         3         3         4         1         5         5         0         5         5         0         5         5         0         1         1         5         5         0         1	Fire Vehicles						\$56,000	\$60,000	\$528,000	3	2	8	3	8	
10         5         155,000         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5         13,500         5<	11         5         116,000         5         515,000         5         516,000         500,000         500,000         500,000         500,000         500,000         500,000         500,000         500,000         500,000         500,000	2005Mule	22		5	2						220,000				
1         5         188,000         5         17,171         50         5         17,171         5         17,000         5         17,171         5         17,171         5         17,000         5         17,171         5         17,000         5         17,171         5         5         17,171         5         17,171         5         17,171         5         17,171         5         17,171         5         17,171         5         17,171         5         17,171	5         186,000         5         17,175         50        <	SCBA- Alrpacts -	13		~	0				\$160,000						
Methode         5         33312,000         5         60.223         5         -         5         60.000         5         150.000         5         -         5         30000         5         -         5	Image         5         3.312.00         5         6.0.231         5         5         5         0.000         5	Ancillary Equipment			\$			50	3	\$160,000	3	\$20,000				
Interior         7(0)         3         71/04         5         71/04         5         71/04         5         71/04         5         6         5<	Indecision         7 (0h)         1         7 (1h)         6         7 (1h)         <	Total Colt			\$ 89,22					\$688,000	•	\$20,000		1.00		
Number         7.00%         2         10,1,1,0         5         10,1,1,0         5         10,1,1,0         5         10,1,1,0         5         10,1,1,0         5         10,1,1,0         5         10,1,1,0         5         10,1,1,0         5         10,1,1,0         5         10,1,1,0         11,1,0	Ventuation         7.00%         201,100         3         16,374         5 <td>Fire Vehicle Total Annual Cost + 7% Inflation</td> <td>7,00%</td> <td>17</td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td>\$364,960</td> <td>•</td> <td>3</td> <td></td> <td>+</td> <td></td> <td></td>	Fire Vehicle Total Annual Cost + 7% Inflation	7,00%	17		-				\$364,960	•	3		+		
m Ambuilance         3013         5230,000         5275,000	membalance         201         230,000         5.20,000         5         400,000	Anolliary Equip Total Annual Cost + 7% Inflation	7.00%	11	-	1-1				\$171,200		\$21,400	•			
No         S.000100         S.000100         S.000100         S.000100         S.000100         S.000100         S.000100         S.00100         S.001000         S.	2015         6,000.00         5         000.00         <	2017 Ram 4500 Pt. Custom Ambulance		2017		00			\$275,000	T	T	T	T	T	Τ	
Nol         & 0000.00         5         000.00         <	No         8         8         000.00         5															
LH         Replace         2014         Replace         2014         Replace         2014	Life         Replace         2014         Replace         2014         Replace         2014	Dry Hydrants	2			2										
Spein         Conta   <	Spin         Conta   <	Capital Reserve	Ute	Replace		2014	2025	2026	2027	2028	6202	2030	1602	2032	2033	
20         5         511,000         515,400         51,400         51,400         51,400         51,400         51,400         51,400         51,400         51,400         51,400         51,400         51,400         51,400        <	20         5         511,000         515,400         515,000 </td <td>Calculation</td> <td>Span</td> <td>Conts</td> <td></td>	Calculation	Span	Conts												
eff         16         5,6,000         5,3,500         5,3,1,30         5,3,500         5,3,2,	eff         16         5,5,000         5,3,500         5,3,1,60         5,1,30         5,1,30<	2008 Rescue Pursoer	22			\$26,400		\$25,400	\$26,400	\$26,400	\$26,400	\$26,400	\$26,400	\$26,400	576,400	
No         S = 00,000         S 20,000         S 20,000 <th< td=""><td>No         S         800.00         570.000         510.000<td>2010 Ford F350 Forestry (2021 replaced)</td><td>16</td><td></td><td></td><td>\$3,500</td><td></td><td></td><td></td><td>\$3,500</td><td>\$3,500</td><td>\$3,500</td><td>\$3,500</td><td>\$3,500</td><td>\$3,500</td><td></td></td></th<>	No         S         800.00         570.000         510.000 <td>2010 Ford F350 Forestry (2021 replaced)</td> <td>16</td> <td></td> <td></td> <td>\$3,500</td> <td></td> <td></td> <td></td> <td>\$3,500</td> <td>\$3,500</td> <td>\$3,500</td> <td>\$3,500</td> <td>\$3,500</td> <td>\$3,500</td> <td></td>	2010 Ford F350 Forestry (2021 replaced)	16			\$3,500				\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	
ab         5         600,000         515,000         517,000 </td <td>ab         5         600,00         515,000         511,000         511,000<td>1994 Engine (E1)</td><td>2</td><td></td><td></td><td>\$20,000</td><td></td><td>\$20,000</td><td>\$20,000</td><td>\$20,000</td><td>\$20,000</td><td>\$20,000</td><td>\$20,000</td><td>\$20,000</td><td>\$20,000</td><td></td></td>	ab         5         600,00         515,000         511,000         511,000 <td>1994 Engine (E1)</td> <td>2</td> <td></td> <td></td> <td>\$20,000</td> <td></td> <td>\$20,000</td> <td>\$20,000</td> <td>\$20,000</td> <td>\$20,000</td> <td>\$20,000</td> <td>\$20,000</td> <td>\$20,000</td> <td>\$20,000</td> <td></td>	1994 Engine (E1)	2			\$20,000		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	
10         5         60,000         56,000         57,100         51,100	10         5         60,000         56,000         57,100         57,130         51,130         51,130         51,130	2001 Ladder	4			\$15,000		\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	
201         2         33,000         51,150         51,120         51,150         51,150         51,120         51,150         51,120         51,120         51,150         51,120	201         2         33,000         51,150         51,120         51,120         51,150         51,120	2017 Chevrolet Taboe (C1)	5	L		56,000			2	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	
5         1,647,000         5         7,2600         5         7,2000 <th< td=""><td>5         1,647/00         5         72,050</td><td>2021 FMS CANAM (new add for CIP 2023-2032)</td><td>20</td><td>5</td><td></td><td>51,150</td><td></td><td>\$1.150</td><td>\$1,150</td><td>\$1,150</td><td>\$1,150</td><td>\$1,150</td><td>\$1,190</td><td>\$1,150</td><td>\$1,150</td><td></td></th<>	5         1,647/00         5         72,050	2021 FMS CANAM (new add for CIP 2023-2032)	20	5		51,150		\$1.150	\$1,150	\$1,150	\$1,150	\$1,150	\$1,190	\$1,150	\$1,150	
25         5         26,000         51,120	25         2         26,000         51,120	Fire Vehicles		-			vi,	\$ 72,050	÷	\$72,050	\$ 72,050		72,050		\$ 72,050	
15         5         160,000         510,667         510,677         510,67         510,677         510,677         510,672         510,667         510,687         510,682         510,667 <td>15         5         160,000         510,667<!--</td--><td>2005 Mole</td><td>25</td><td></td><td></td><td>\$1,120</td><td></td><td></td><td></td><td>\$1,120</td><td>\$1.120</td><td>\$1,120</td><td>\$1,120</td><td>\$1,120</td><td>\$1,120</td><td></td></td>	15         5         160,000         510,667 </td <td>2005 Mole</td> <td>25</td> <td></td> <td></td> <td>\$1,120</td> <td></td> <td></td> <td></td> <td>\$1,120</td> <td>\$1.120</td> <td>\$1,120</td> <td>\$1,120</td> <td>\$1,120</td> <td>\$1,120</td> <td></td>	2005 Mole	25			\$1,120				\$1,120	\$1.120	\$1,120	\$1,120	\$1,120	\$1,120	
310         520,000         520,020         540,020         54	310         520,25         540,25 <td>SCBA Arpacks (18)</td> <td>15</td> <td></td> <td></td> <td>\$20,663</td> <td></td> <td>\$10,667</td> <td>\$10,667</td> <td>\$10,647</td> <td>\$10,667</td> <td>\$10,667</td> <td>\$10,667</td> <td>\$30,667</td> <td>\$10,667</td> <td></td>	SCBA Arpacks (18)	15			\$20,663		\$10,667	\$10,667	\$10,647	\$10,667	\$10,667	\$10,667	\$30,667	\$10,667	
20         5         4.00	20         5         4.00	Andlary Equipment		\$ 188,000		\$20,280		\$20,267	\$20,267	\$20,287	\$ 11,787		5 11, 787	\$ 11,787	\$ 11,787	plus up added
2010         1010         2010         2010         2011         2010 <th< td=""><td>2024         2025         2026         2027         2028         2029         52.000         2021         2022             \$47,000         \$49,000         \$59,000         \$503,000         \$503,000         \$103,000         \$107,000         \$107,000         \$107,000         \$103,000         \$103,000         \$103,000         \$104,000         \$10</td><td>Dry Hydrands</td><td>20</td><td></td><td></td><td>\$ 400</td><td>5</td><td></td><td></td><td></td><td></td><td>5400</td><td>400</td><td>\$ 400</td><td>\$ 400</td><td></td></th<>	2024         2025         2026         2027         2028         2029         52.000         2021         2022             \$47,000         \$49,000         \$59,000         \$503,000         \$503,000         \$103,000         \$107,000         \$107,000         \$107,000         \$103,000         \$103,000         \$103,000         \$104,000         \$10	Dry Hydrands	20			\$ 400	5					5400	400	\$ 400	\$ 400	
21/12/143         543/1,751         543/1,751         558/175         510,272         510,273         558/175         510,272         510,273         543,173         543,173         543,174         543,174         543,174         543,174         543,174         543,174         543,174         543,174         543,175         543,175         543,174	5470,783         5436,877         5546,877         5559,027         510,077         5175,127         5196,277         5391,277         5191,277         5391,277         5391,277         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         542,104         543,046         513,046					2024	2025	2026	1002	2028	6202	\$2,010	2011	2032	2033	
512,202 542,502 542,104 582,391 5102,677 537,205 513,463 521,676 59,889 513,766 512,766 512,76	\$42,900         \$41,800 <t< td=""><td>Fire Vehicles CIP Balance as of 2023</td><td></td><td></td><td>5470,71</td><td></td><td></td><td>\$546,977</td><td>\$559,027</td><td>\$103,077</td><td>121,8118</td><td>111,1962</td><td>122,9162</td><td>\$391,277</td><td>\$463,327</td><td></td></t<>	Fire Vehicles CIP Balance as of 2023			5470,71			\$546,977	\$559,027	\$103,077	121,8118	111,1962	122,9162	\$391,277	\$463,327	
512,792 512,966 513,366 513,766 513,766 514,166 514,566 514,966 515,766 515,766	512,792 512,566 513,966 513,366 513,766 514,166 514,566 514,966 515,166 515,766	Ancillary CIP Balance as of 2023			\$42,9	2		582,391	\$102,677	-\$37,036	-\$25,249	533,463	-523,676	-59,889	\$1,497	
		Dry Hydrands CIP Balance as of 2023			\$12,7			\$13,366	\$13,766	\$14,166	\$14,566	514.966	\$15,366	\$15,766	\$16,160	
		Replacement Year														
Replacement Year	Replacement Year	attention of the second s	1000	-												

Replacement Year					
2008 Rescue / Pumper	2028	N			
2010 Ford F350 Forestry (2021 replaced)	2025	10		in	600.95
1994 Engine (E1)	2021		2023	-	400,000
2001 Ladder	1941	1		in	600,000
2017 Chevrolet Tahoe (C1)	2027	5		s	60,000
2005 Mule (Fire Service)	2000		2030		good maint r
1021 EMS CANAM	Auto 1905	new add		-	23,000
2020 SCBA Airbecks	2030				

Updated 09/11/23 with revised 55 information received from 92.

### Appendix: Table 5. Fire Department

#5 FIRE

6/21/2023

29

<b>#6 - POLICE DEPARTMENT</b>														
VEHICLES	Ufe	Replace	Replace					11 miles					The second second second second second second second second second second second second second second second se	
	Expct	Costs	Cost/yr av.	2024	2025	2026	2027	2028	2029	2030	2033	2602	2013	
2022 Ford Explorer	-90		\$7,500							\$60,000				
2018 SUV/Utility Vehicle (BAM)	88	\$60,000	\$7,500			\$60,000								
2020 Dodge Durango	90		\$7,500					\$60,000						
2015 Ford Explorer	40		\$7,500	\$60,000								\$60,000		
Total Cost w/o Inflation		\$240,000	\$30,000	\$60,000	8	\$60,000	8	\$60,000	8	\$50,000	\$0	560,000	\$	
Total Cost with 7% Inflation	7.00%	\$256,800		\$64,200	So	564,200	8	\$64,200	50	\$54,200	50	\$64,200	50	
									-	Constraint of		discount of the		
Capital Reserve Calculation				2024	2025	2026	2022	2028	2029	2030	2031	2032	2033	
2022 Ford Explorer	80	\$60,000		\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	
2020 Dodae Duraneo	80	E		\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	
2015 Ford Explorer	-00	\$60,000		\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	
2018 SUV/Utility Vehicle	80			\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	
Totals		\$240,000		\$31,400	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	plus up added
Total Cost with 7% Inflation	7.00%	\$256,800		\$ 33,598 \$	S 35,950 S	S 38,466 5	41,159 2	5 44,040	5 47,123	\$ 50.422 \$	5 53,951	\$ 57,728	5 62,769	
				2024	2025	2026	2022	2028	2029	2630	2031	2032	2033	
CP Balance as of 2023			\$41,750	\$11,148	\$47,098	\$21,364	\$62,523	\$42,363	\$89,486	\$75,708	\$129,659	\$123,186	\$184,955	

Updated 08/30/23 with revised 55 information received, removed 2014 Intercep

10328

2026

2036 2040 2042

### Appendix: Table 6. Police Department

1011/2023

#7A HIGHMAY TRUCK	Life	Replacement	Replace							-			
	Capect	Cesta	Centifier	2024	2025	2026	2027	2028	1029	2010	1031	2032	2033
and the second se					1								
05 Int 7400 w/durrg, plow and wing	12	\$300,000	\$15,000			\$300,000							
21 CAT excavoor 307.5	22	\$210,000	58,400									\$210,000	
12 Int 7600 w/dump, plow and wing	12	\$216,000	Ĩ		\$216,000								
12 F150 w/cab and chase	10	\$120,000		\$120,000									
13 htt 7400 w/dump, plow and wing	12	\$300,000	\$25,000	\$300,000									
23 GMC Serva 2500 (Road Agent)	12	\$45,000	\$5,417										
15 Dodge 5500 w/ dump plw etc.	10	\$144,000	\$14,400		\$144,000								0.000
18 Western Star w/durro, plow and wing	15	\$252,000	\$16,800										\$252,000
20 F550 Ford plow wing and sander	12	\$300,000	\$25,000	1		10000	5300,000						
Total Cost w/o Inflation		\$1,907,000	\$150,017	\$420,000	\$360,000	\$300,000	\$300,000	25	3	20		\$210,000	\$152,000
Total Cost with 20% synthese	20.00%	\$2,288,400	\$180,000	\$504,000	\$432,000	\$360,000	5360,000	8	8	50	8	\$252,000	\$302,400
	10000	1000000000	10000										
CRF Truck Fund Reguest		-		2024	2025	202	2027	2018	2029	2020	2011	2022	2033
05 lint 7400 w/dump, piow and wing	12	2006		\$25,000	\$15,000	\$15,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
21 CAT escavator 307.5	25	2032		58,400	58,400	58,400	58,400	58,400	\$8,400	58,400		58,400	\$8,400
12 Int 7400 w/dump, plow and wing	22	2045		\$18,000	\$18,000	\$18,000	\$18,000	\$18,000	\$13,000	\$18,000	1	\$18,000	\$18,000
12 F350 w/cab and chasse	10	502		\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000		\$12,000	\$12,000
[33 Int 7400 w/durrp, piow and wing	12	2024		\$25,000	\$45,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
23 GMC Serra 2500 (Road Agent)	22	5035		55,417	\$5,417	\$5,41F	55,417	55.417	\$5,417	\$5,417	\$5,417	55,417	\$5,417
15 Dodge 5900 w/ dump plix etc	2	2025		514,400	\$14,400	514,400	\$14,400	\$14,400	\$14,400	\$14,400	\$14,400	\$14,400	\$14,400
18 Western Star w/dump, piow and wing	15	2013		516,800	\$16,800	\$16,800	\$16,800	\$16,800	\$16,800	\$16,800	\$16,800		\$16,800
20 FSS0 Ford plow wing and sander	12	2025		\$25,000	\$25,000	\$25,000	\$25,000	\$21,000	\$75,000	\$25,000	\$25,000	\$25,000	\$25,000
Total Capital Reserve Funding w/o inflation			Total	\$150,017	5250/017	\$150,017	\$150,017	\$150,017	\$150,017	5250,017	\$150,017	\$150.017	\$150,007
Total Cost with 20% Aylation (funded)	20.00%			\$140,020	\$716,034	622 6525	\$111,075	\$373,789	5447,547	\$\$37,537	5645,044	\$774,053	5928,864
				2024	2025	2026	2027	2028	1029	2030	1031	2602	2033
CIP Balance as of 2023			\$207.698	1514.2621	1012 20121	PEAKA STATE	ISAME ANNI	DETAIL RANK	5129.282	5826,829	51 571 463	\$2.041.916	52.670.380

Peplacent	writt Your	
12 20	22	2038
12 20	8	2044
12 20	45	2057
12 20	23	2035
		2034
	15	1906
	22	2005
	13	2045
	25	2037
	hepiak	Replacement 2032 2032 2023 2023 2023 2025 2025 2025

to changes as of 09,006/2023 is from Judy

# Appendix: Table 7a. Highway Trucks

WARMY TRUCK

02021/2/6

THINKING CONTRACTOR	Expect	Costs	Cost/ar	1024	2002	2026	1001	1000	2019	20100	2011	2002	2013
										-	-		
Easterneys Fand													
00 Sussector Tou Broom	100	548.000	\$1.600			CAR (NO)							
04 Children	20	548,000	\$2,400			548,000						Ī	
OH 12 Ton Trader**	15	\$10,000	\$2,000	\$30,000									
かちろうちいきがたかっていまったのでのの	2	000/5125	\$1170			5275,000							
13./D SHHK Loader	10	000/0525	000'525	\$210,000									
2011 Value Grader w/wing gear	51	5400,000	596.607		5400,000		1						
P.J. Baller Annarts J. Communication	R	222,000	100	525,000	140 1000	Ì						T	
a restore a supersonary reapper	2.5	11111111	CALLY CONTRACT		200/000		Ī				t	t	
10 Plantic Compactor Monter	200	534,000	51,200			Ī	Ī			04.000		T	
D Bulbuar Skid Steer	ts.	575,000	55,000		\$75,000					1000150			
10 Plattic Container	11	\$12.000	90.05			Ī	512,000						
13 Vertical Baler	2	\$17,000	5850										\$17,000
6 MSW 1 Compactor/Mopper	02	585,000	\$3,250		\$45,000								
16 MSW 1 Concainer	202	\$12,000	2600										
Open Top Container	20	\$10,000	\$500										
Vehicle Scale (Do not have)	30	3	20		100 million	100000	10000			0.000	200	1	000
Total Cost w/o Infletion		\$1,368,000	588,206	\$305,000	\$605,000	\$371,000	\$12,000	50	2	\$24,000	3	50	\$17,000
shall Cost with JON Influeion	NODOL	\$1,642,600	\$205,847		5 419,700		5 612,448	210.254	\$ 910,715	\$ 2,092,870	\$ 1,322,444 \$	1,571,722	5 1,466,460
City Equipment Fund Reputst													
		Replacement Year		2024			1	2028	2	ĩ	2011	2002	2023
59 Sweepoter Tow Bropen	8	222		\$1,400				51,600			\$1,600	\$1,600	51,600
04 Chipper	20	9002		\$2,400				\$2,400			009/25	\$2,400	\$2,400
04 12 Ton Etalev**	151	1000		\$2,000	-1	Л		52,000			\$2,000	\$2,000	\$2,00
Beckhoe Cat 400twittumb	2	502		513.750	-1	1	1	513,750			014.115	513,790	223.22
LT (D 544K (nader	9	2024		\$25,000	1		1	225,000		1	815,000	525,000	525,000
The second of a desired and the second and the second seco	1	1000		100/124	100,050		199/024	200,007	200,007	520,007	246,067	100/000	1000
02 MSW 2 Campactor/Hopper	2	1000		53,750		L		\$3.250		L	105215	51,250	53,250
MSW Z Container	2	2023		\$600		L	26002	\$600			5400	2600	0095
10 Plastic Compactor (Hopper	07	20802		\$1,700				51,200		\$1,200	\$1,200	\$1,200	\$1,200
Bodicat Skid Steer	8	2090		\$5,000		4		\$3,000			\$5,000	\$3,000	888
Playtoc Concamer	-	202		2016	1	J.	1	225	1		STOR.	2000	80/6
1.5 VERTURAL BARET	2 2	003		1000	2020	No. 67	2820	0086	V06.42		2000	20100	1000
16 MSW11 Container	107	198.02		5600		L		5600		0095	1400	5600	S600
Open Top Container	20	2038		\$500				2500			\$300	\$500	\$500
Vehicle Scale (Do not have)	00	1202		8				50		8	3	25	sh.
Total Capital Reserve Funding w/o Inflation		Total		\$48,206		\$88,706		102,882	548, XX6	100,200	901,998	1	568,206
that Cost with 20% indicates	20.00			5 105,847	\$ 127,016	5 252.470 5	182,994	\$ 229,494	~	3 316,058	\$ 879,709 \$	457758	56,108
				2024	2002	1253	2002	202	2025	20102	2031	2032	1007
3P Balance to of 2223			\$107,813	1552,6405	153455,0231	12799,6ac	111,100,5mm	(EL, 726,641)	124,875,9990	1285,484,880	(14,084,972)	CIAL 200, SALT	116,245,541
** Replacement 20-251 Trailer	-												
Equipment Fund			100000000000000000000000000000000000000					000000000000000000000000000000000000000	5		1	000000000000000000000000000000000000000	
	-	Their	Replacement Year	1000		æ	eplacement V a	-	There	The second	8	11.00	Replacement 1
19 Sweepter Tow Broom	911	100	Ι	91 Bullet	Contraction of the local distribution of the	2	1001	1	13 3400 HD Verbial Baler	tical Baler	2	682	1902
ON CHIPPET	201	and a	Τ	DO MENY 2 COMPACTOR	mpactor/mop	23	1001	T	TIS NOW 1 Com	pactor/hepper	8 3	20190	AUX
0 14 10M Indeer	-	AUM .	I	DU MOW 4 LG	and and and	23	4 Mar	T	TIP NOW I COST		25	10.00	1000
ro recorde un successmente	2 2	2014	THOC	1D Bobcat Skid Seer	of Speer	4 9	2010	2010	Unbicle Scale (Do not have)	in such haven	8.5	2027	2057
NOT3 JD S44K Loader	15	2005		10 Plastic Cor	stativer .	12	3005	2057			2		

### Appendix: Table 7b. Public Works Equipment

Control future		Ute	Peplecement	Replace										
10         540,000         540		Expect	Costs	Cost/et	2024	5252	202	2002	1	~	1050	1	2032	2033
30         513,000         51,116         500,000         551,160         510,000         551,160         550,000         550,	Storm Water Management	10	\$420,000	\$42,000	\$64,000	520,000	\$64,000	000/025		1	\$64,000		\$64,000	564,000
Totol         549,5000         591,300         599,5000         599,5000         591,300         599,5000         511,501	Culverts & Bridges Totals	8	\$275,000	\$9,166				\$20,000						
7.00%         5/0.16/0 <t< td=""><td>Total Cost w/o Mistion</td><td></td><td>\$485,000</td><td>\$51.166</td><td>5695,000</td><td>\$695,000</td><td>\$695,000</td><td>5695,000</td><td>Seas</td><td>5695,000</td><td>\$695,000</td><td>000'5695</td><td>56/05/000</td><td>5695,000</td></t<>	Total Cost w/o Mistion		\$485,000	\$51.166	5695,000	\$695,000	\$695,000	5695,000	Seas	5695,000	\$695,000	000'5695	56/05/000	5695,000
Antrichtlichtigten         10         542,000	Total Cost with 7% Inflation	7.00%	\$743,650	\$54,748	\$743,650	\$795,706	\$651,405	\$911,003	611/9/65	\$1,043,008	\$1,116,018	\$1,194,139	\$1,277,729	\$1,367,170
Monthleftender         10         5430000         54														
10         5410000         541000         541000         541000         541000         541000         541000         541000         541000         541000         541000         541000         541000         541000         541000         541000         541000         541000         541000         54100	Storm Whiter/Culverts/Bridges													
Nor         371,500         371,500         371,500         371,501         37	Culverts	10	\$420,000	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000	-1	\$42,000	1	1		\$42,000
rgw/o influeion         7.00         51.106         551.160	Bridges	8	\$275,000	\$9,166	\$9,166	\$3,166	\$9,166	\$9,366	-	\$9,366				39165
7 006         512,060         552,660         555,060         556,060         556,060         556,060         556,060         556,060         556,060         556,060         556,060	Total Capital Reserve Funding w/o Inflation		Total	\$51,166	\$\$1,166	\$51,166	\$51,166	551,166		\$51,366				\$51,366
Notice         Notice<	Total Cost with 7% Inflation	7.00N	5743,650	\$51,933	S54,748	558,580	\$62,681	\$57,058		\$76,786		1		\$100.651
Note         Note         S2014         S2015         S														
Notice         Notice<														
Net         Land         Seat.and         Seat					2024	2025	2026	2027	2028	2029		2033	2033	
Notice         S13,100         513,510         513,510         513,510         51,230,517	Annual Contribution to CRF				\$54,748	\$58,580	\$52,461	\$67,068	\$71,743	\$76,786		\$16,782	594,067	
eff         Life         Registerence         Registerence <thregisterence< th="">         R</thregisterence<>	C09 Balance as of 2023			\$175,150	-\$553,752	\$1,290,878	-\$2,079,602	\$2,923,537	-\$3,826,547	-54, 792, 765	-55,826,625	-56,932,852	\$8,116,515	\$9,181,034
matrix         Events         Model         M024         M022         M026	Parent .		Participant and	and and	T	T	T		T					
Immunitie         513,000	Manual No.	1111	And And And And And And And And And And	Contraction of the	2474		9496	2427	3474	3474	10200	3434	3012	2011
10         550,000         510	Count Burchaus	-	614 000	SISK (MIN)	615.000	\$15,000	545.000	515.000	515,0001	615,000	1	535,000	\$15,000	\$15.000
1         520,000         513,000         515,000         515,000         515,000         515,000         515,000         515,000         515,000         515,000         510,	function	10	000005	55,000	maline	\$5,000	A POINT	55,000	and and a	55,000		55,000		\$5,000
7.00K         528,000         528,000         528,000         538,000				\$20,000	\$15,000	520,000	\$15,000	\$20,000	\$15,000	520.000		520.000	\$15,000	\$20,000
100k         520,000         520,000         530,000         5														
7.00K         52.0,400 <t< td=""><td>Annual Contribution to CPS</td><td></td><td></td><td>\$20,000</td><td>\$20,000</td><td>\$20,000</td><td>\$20,000</td><td>\$20,000</td><td>520,000</td><td>\$20,000</td><td></td><td></td><td></td><td>\$20,000</td></t<>	Annual Contribution to CPS			\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	520,000	\$20,000				\$20,000
Stat. 201         Stat. 201 <t< td=""><td>Teral Cost wen 7% beliation</td><td>7.00%</td><td></td><td></td><td>\$21,400</td><td>\$22.808</td><td>SAL SOL</td><td>\$36.216</td><td>\$28.051</td><td>\$10.015</td><td></td><td></td><td></td><td>599,943</td></t<>	Teral Cost wen 7% beliation	7.00%			\$21,400	\$22.808	SAL SOL	\$36.216	\$28.051	\$10.015				599,943
2024         2025         2025         2025         2026 <th< td=""><td>CBS Balance as of 2023</td><td></td><td></td><td>\$28,207</td><td>534,607</td><td>\$82,505</td><td>\$47,005</td><td>\$53.221</td><td>566.272</td><td>576,287</td><td></td><td>Ľ</td><td>Ū</td><td>\$148,879</td></th<>	CBS Balance as of 2023			\$28,207	534,607	\$82,505	\$47,005	\$53.221	566.272	576,287		Ľ	Ū	\$148,879
2014         2015         2015         2015         2014         2016         2010         2011           15         \$500,000         \$11,311         \$555,000         \$511,410         \$551,410         \$512,410         \$512,410         \$512,410         \$512,410         \$512,410         \$512,410         \$516,010         \$500,000         \$511,310         \$500,010         \$500,000         \$511,310         \$500,010         \$500,000         \$501,310         \$500,010         \$500,000         \$500,000         \$511,310         \$500,010														
15         \$\$00,000         \$11,111         \$\$257,000         \$512,420         \$602,521         \$602,536         \$712,716         \$712,016         \$602,861         \$600,601           15         \$500,000         \$11,111         \$5576,000         \$511,400         \$601,526         \$601,726         \$600,000         \$601,600         \$600,601         \$600,600         \$600,600         \$600,600         \$611,000         \$600,600         \$611,000         \$600,600         \$611,000         \$610,000         \$610,000         \$611,000         \$610,000         \$611,000         \$610,000         \$611,000         \$6100,000         \$611,000					AD2A	2025	2026	2027	2028	2029	2030	2033	2032	1002
15         \$5800,000         \$11,311         \$5935,000         \$13,131         \$5935,000         \$13,131         \$5935,000         \$13,131         \$5935,000         \$13,131         \$5935,000         \$13,101         \$10,101         \$10,101         \$10,101         \$10,101         \$10,101         \$10,101         \$10,100         \$10,101	Road Program													
Thirthere         7.00N         5525.000         533.333         5434.000         5471.450         5534.338         5460.316         5460.316         5701.811 <t< td=""><td>RSMIS + Const Inflation 7%</td><td>15</td><td>\$500,000</td><td>211.111</td><td>\$535,000</td><td>\$572,450</td><td>\$612,522</td><td>\$455,338</td><td>\$72,1002</td><td>\$750,345</td><td>14872085</td><td>\$859,083</td><td>\$915,230</td><td>576,0962</td></t<>	RSMIS + Const Inflation 7%	15	\$500,000	211.111	\$535,000	\$572,450	\$612,522	\$455,338	\$72,1002	\$750,345	14872085	\$859,083	\$915,230	576,0962
7.00% 5525,000 533,333 5434,000 5471,450 5311,422 5554,398 5400,278 5449,486 5701,491 574,024 555,403 5555,400 5355,000 545,427 51,74,222 5515,174 5562,260 5535,000 51,624,97 51,944,644 51,742,429 5705,465 5	HBG- State Aid				1000-00101	COOTINE!	1000 TOTAL	Distance of	CONTROL O	13101.0001	100710051	(3101,000)	010100	1210100
7.00% 55.25.000 535.000 545.001 545.001 547.002 547.0020 55.25.20 55.25.24 55.001 55.001 55.001 57.00405 57.004	Total leas HBG		\$500,000		5434 000	5471,450	\$511,522	86E PSSS	\$600,276	5640,365	168 10/5	5758,093	5818,230	2887,576
\$1,252,521 \$1,274,227 \$1,370,599 \$1,471,717 \$1,584,034 \$2,702,113 \$1,828,437 \$1,963,604	Focul Cost with 7% Inflation.	7.00%	5525,000		5 456,815	5478,522	5529,194	\$562,734	087 8095	\$659,006	\$712,419	\$788,465	\$630,503	SBSS.814
	Road Program + Culverts/Bridges/Soorn Water				125,525,12	112,012,12	665'041'15	212,878,12	\$1,584,054	51,702,113	113,828,437	\$1,963,604	\$2,108,232	51,262,985

### Appendix: Table 8. Road Surface Management System

SHEEL IN

0270023

	Life	Replacement	Replace										
	Expect	Costs	Cost/yr	2024	2025	2026	2027	2028	2029	2030	1EOZ	2032	2033
Dam Maintenance	10	\$50,000	\$5,000					\$50,000					
Total Cost w/o inflation		\$50,000	\$5,000	\$0	\$	8	50	\$50,000	\$	8	8	\$0	8
Total Cost with 7% triflation	7.00%	\$53,500	\$5,350	SO	50	8	50	\$\$3,500	\$0	50	SO	8	8
Capital Reserve Calculation	10		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Capital Reserve Funding w/o Inflation		Total		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000		\$5,000	\$5,000	\$5,000	\$5,000
Total Cost with 7% Inflation	7.00%		\$5,075	\$5,350	\$5,430	\$5,512	\$5,594	\$5,678	1.	\$5,850	\$5,938	56,027	\$6,117
				2024	2025	2026	2027	2028	2029	2030	2031	2602	2011
CIP Balance as of 2023			\$62,253	\$67,603	\$73,033	\$78,545	\$84,139	116,362	\$42,081	\$47,931	\$53,868	\$58,895	\$66,012
AWH.	Life	Replacement	Replace			-			-				
	Expect	Costs	Cost/w	2024	2025	2026	2027	2028	2029	2030	2031	2012	2033
Fuel Facility	20		\$1,250										
Total Cost w/o Inflation		\$25,000	\$1,250	\$0	So	8	\$0	\$0	50	8	8	\$0	\$0
Total Cost with 7% Inflation	7.00%	\$26,750	\$1,338	8	\$	\$0	8	50	8	20	\$0	Ň	8
Capital Reserve Calculation	20		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Capital Reserve Funding w/o Inflation		Total	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Cost with 7% trilation	7,00%		\$5,075	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350
				2024	2025	2026	2002	2028	62.02	2030	2031	2032	2033
CIP Balance as of 2023			\$0		\$10,700	\$16,050	\$21,400	\$26,750	\$32,100	\$37,450	542,800	\$48,150	\$53,500

Updated 09/10/23 with revised SS information received

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Unable to find a CIP Salance for this account represents changes as of 03/06/2023 as from Judy

### Appendix: Table 9. Dams

## Appendix: Table 11. Vehicle & Equipment Maintenance -NOTE: There is no Table 10.

#11 VEHICLE & EQUIPMENT MNT	life	Replacement	Beplace										
	Expect	Costs	Cost/yr										
Equipment Fund				2024	2025	2026	2027	2028	5702	2030	2031	2032	2013
Engine Replacement	10	\$25,000	\$2,500										
Transmission Replacement	10	\$6,000	\$600										
Truck insurance loss/depreciation	10	\$75,000	\$7,900				and the second se	100000000000000000000000000000000000000			000000		
Miscellaneous Expenses	Annual	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Total Cost w/o Inflation		\$116,000	\$20,600	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Total Cast with 7% inflation	7.00%	\$124,120	\$22,042	S 10,700	\$ 10,700 \$ 11,449 \$ 12,250 \$ 13,108 \$ 14,026 \$ 15,007 \$ 16,058 \$ 17,182 \$ 18,385 \$	\$ 12,250	\$ 13,108	\$ 14,026	\$ 15,007	\$ 16,058	\$ 17,182	\$ 18,385	\$ 19,672
CRF Equipment Fund Request				2024	2025	2025	2202	2028	2029	2030	2031	2032	102
Engine Replacement	10	\$25,000	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,900
Transmission Replacement	10	\$6,000	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600
Truck insurance loss/depreciation	10	\$75,000	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
Miscellaneous Expenses	Annual	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Total Capital Reserve Funding w/o Inflation		Total	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600
Total Cost with 7% Joffatian	7.00%	\$124,120	\$22,042	\$ 22,042	\$ 23,585	\$ 25,236	\$ 25,236 \$ 27,002	\$ 28,893	\$ 30,915	\$ 33,079		\$ 37,872	\$ 40,523
			and the second s	2024	2025	2026	2022	2028	2029	2010	TEOX	2032	2033
CtP Balance at of 2023			\$26.844	S26.844 \$ 38,186 \$ 50,322 \$ 63,308 \$ 77,202 \$ 92,069	\$ 50,322	\$ 63.308	\$ 77,202	\$ 92,069	\$ 107,977	\$ 124,998	\$ 143,211	\$ 162,699	\$ 183,551

mation received Updated 07/01/23 with revised 55 infor 0/27/2023

W12-PAULO MICO												I	
Smith Baltfield	Uffe	Replace	Replace										
	Expet	Costs	Cost/yr av.	2024	2025	2026	2027	2028	5029	0102	2031	2052	2033
Guardrail at Smith/'s Way	20	\$5,000	\$250										
Irrigation Sestem at Smitty's Way	20	\$15,000	\$750	57,500					1				
Storage Facility at SmithV's Way	20	\$30,000	\$1,500		\$30,000								
Playground: Balffelds	10	\$15,000	\$1,500								\$15,000		
14 passenger but	101	260,000	26,000										
Total Cost w/o Inflation		\$125,000	\$10,000	\$7,500	\$30,000	50	05	50	50	8	\$15,000	8	50
Tehral Annual Cost + 7% Inflation	K	\$133,750	\$10,700	58,025	\$32,800	\$	5	\$	8	8	\$15,050	50	20
Parks and recreation center		Ī											
Recreation Center	30	\$450,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000
Total Annual Cost + PN Mpation	×	\$481,500	\$48,150	\$48,250	\$31,521	\$55,127	\$58,986	\$63,115	\$67,533	\$72,260	\$77,318	162'005	\$88,522
Capital Reserve Calculation				2024	2025	2026	2027	2028	2029	2030	2031	2032	2013
Guardicali at Smith's Way	20	\$5,000	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250
Invitation System at Smith/s Wav	20	\$15,000	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750
Storage Facility at Smith/'s Way	20	\$30,000	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	51,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Maveround	01	\$15,000	\$1,500	\$1,500	\$1,500	S1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
14 passenger bus	PI	500,000	\$6,000	56,000	\$6,000	\$6,000	56,000	56,000	54,000	\$6,000	26,000	\$6,000	26,000
Totals		\$125,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
fotal Annual Cast + 7% lefterion	7%	5133,750	\$20,700	\$10,700	\$21,449	\$12,250	\$13,108	\$14,025	\$15,007	\$16,058	\$17,182	\$18,385	\$19,672
				2024	2025	2026	2022	2018	5752	0602	1031	2012	2033
CIP Belance as of 2023			519,941	\$3,425	-517,226	-\$4,976	\$8,132	\$22,158	\$37,165	\$53,223	\$54,355	\$72,739	\$92,411
Replacement Year	Year												
the second	-												

Replacement	Year	1000	
Guardrail at SmithYs Way	2019	2039	
irrigation System at Smithy's Way	2019	2039	
Storage Facility at Smithy's Way	2021	2041	
Town Vehicle	2023	2028	
Playpround: Ballfields	2019	2028	
Parks and recreation center	2023	2033	
	Life	Replace	
	Expet	Cests	2
Town Vehicle	9	60,000	**
Totals		60,000	
Totol Annual Cost + 7% Inflation	×	64,200	

	Ulle	1	Replace										
	Expect	Costs	Cost/yr av.	2024	2025	2026	2027	2026	6202	2030	2031	2032	2033
Town Vehicle	10												
Totals		60.000			\$ 6,000	\$ 6,000	\$ 6,000 5	6,000	\$ 6,000 2	6,000	5 6,000	S 6,000	\$ 6,000
Totol Annual Cost + 7% Inflation	×	64,200		56,420	S 6,869	5 7,850	5 7,865	\$ 8,415	5 9004 5	9,635	\$ 10,309	\$ 11,031	\$ 11,803
				2024	2025					2030	1	2032	2033
City Subsyce as of 2023			1 5	5420	\$1,289	\$2,640	54,504	\$6,920	\$20,924	\$13,559	\$17,868	\$22,899	\$28,700

Updated 67/01/23 with revised 55 information received

#12 P&Rec