

2024 – 2033 Capital Improvement Plan



A Master Plan Implementation Program

Recommended by the

New Durham Advisory Capital Improvements Plan Committee

Scott Drummey, Planning Board Representative, Chairperson
Thomas 'Tom' Baker, Vice Chair and Member At Large
Mark McFadden, Secretary and Member At Large
Susan DeRoy, Budget Committee Representative
Dot Veisel, Board of Selectmen Representative

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INTRODUCTION

The New Durham Advisory Capital Improvement Plan Committee (ACIPC) was established by the New Durham Legislative Body during the March 2007 Town Meeting. Warrant Article 25 states: “To see if the Town will vote to approve the formation of an Advisory Capital Improvements Plan Committee to be composed of one (1) Planning Board member, one (1) Budget Committee member, (1) Selectman, and two (2) at-large members to be appointed by the Board of Selectmen. The charge of such a committee will be to assist the Planning Board with capital planning per RSA 674:5 through 7, and to review annually the adopted Capital Improvement Plan and to make such annual recommendations as they deem necessary, following departmental reviews, to the Planning Board to maintain effective municipal fiscal planning and community vitality of assets.”

While a Capital Improvement Program (CIP) is not required by law, RSA 674:5 states: “The sole purpose and effect of the capital improvement program shall be to aid the mayor or selectmen and the budget committee in their consideration of the annual budget.”

RSA 674:6 Purpose and Description, states “The capital improvements program shall classify projects according to the urgency and need for realization and shall recommend a time sequence for their implementation. The program may also contain the estimated cost of each project and indicate probable operating and maintenance costs and probable revenues, if any, as well as existing sources of funds or the need for additional sources of funds for the implementation and operation of each project. The program shall be based on information submitted by the departments and agencies of the municipality and shall take into account public facility needs indicated by the prospective development shown in the Master Plan of the municipality or as permitted by other municipal land use controls.”

A Capital Improvement Program (CIP) is a critical tool to implement the Town’s Master Plan. It is a useful tool in predicting future large costs to the Town and assists the Board of Selectmen (BOS) and Budget Committee to plan how these costs will be met. The CIP is not financially driven. Requests are rated based on the town’s needs and ranked based on the impact non replacement or non-construction would have on town services. It is a legal prerequisite for other land use activities such as impact fees. To be considered for the ACIP, a financial project must have a \$20,000 expense threshold over a ten year period.

The ACIPC is responsible for identifying required construction projects, and capital facilities and or equipment consistent with the continued growth and development of the Town. It reflects the vision of the town’s Master Plan. The CIP identifies anticipated needs, ascertains project cost estimates, and identifies possible funding sources. The program is updated annually by the ACIPC. It is submitted to the Planning Board for their review and to the BOS and Budget Committee to assist in the preparation of the annual town budget which is prepared for the residents’ consideration and approval.

The 2023 ACIPC met with Department Heads, Committee Chairs and other Town Officials regarding their short and long-term capital needs. All presenters updated the ACIPC on the status of capital projects and purchases. Presenters were asked to identify how their request(s) tie(s) into the Master Plan “Opportunities For Excellence 2025”, approved by the New Durham Planning Board June 26, 2017.

Once all the requests were received, each member of the ACIPC independently applied a Ranking score to each request.. The Committee Members’ scores were combined to produce a final Ranking score for each item. The Committee Members reviewed the Ranking scores and identified recommended funding levels. The ACIPC is recommending the Capital Reserve Funds (CRF) and Expendable Trust Funds (ETF) be funded at the level indicated in order to ensure sufficient funds for future expenditures.

CAPITAL IMPROVEMENTS

What Are Capital Improvements?

Capital Improvements are items with a high cost and a useful life of several years. Capital Improvements are frequently identified as the “*bricks and mortar*” of the Town. They include infrastructure projects such as replacement vehicles, street repairs and improvements, land acquisition for future municipal use, and buildings (both new and renovations and/or repairs). They also include architectural and engineering studies to determine future town needs, and major one-time acquisitions of equipment.

There are basically two types of Capital Funds municipalities may utilize: Capital Reserve Funds and Expendable Trust Funds.

Capital Reserve Funds are authorized under RSA 35:1. This RSA establishes that any town, school district, village district, or county, as provided by RSA 35:3 may raise and appropriate money for the establishment of a capital reserve fund for the financing of all or part of the cost of:

- I. The construction, reconstruction or acquisition of a specific capital improvement, or the acquisition of a specific item or specific items of equipment; or
- II. The construction, reconstruction, or acquisition of a type of capital improvement or the acquisition of a type of equipment; or
- III. A reappraisal by appraisers of the department of revenue administration or such other appraisers, appraisal firms or corporations approved by the commissioner of revenue administration, of the real estate in such town for tax assessment purposes; or
- III-a. The acquisition of land; or
- IV. The acquisition of a tax map of said town; or
- V. Extraordinary legal fees and expenses related to present or foreseeable litigation involving the town or its officers and employees; or
- VI. Municipal and regional transportation improvement projects including engineering, right-of-way acquisition and construction costs of transportation facilities, and for operating and capital costs for public transportation.

RSA 35:3 states that the authority granted by RSA 35:1 shall be exercised only by a majority vote of the legal voters present and voting at an annual or special meeting in the case of a town, school district, or village district. The warrant for a town, school district, or village district meeting, to consider the establishment or discontinuance of such a reserve, shall include an article distinctly stating the purposes for which such reserve is to be established or was established as appropriate.

Expendable Trust Funds are authorized under RSA 31:19:

I. Towns may take and hold in trust gifts, legacies, and devises made to them for the establishment, maintenance, and care of libraries, reading-rooms, schools, and other educational facilities, parks, cemeteries, and burial lots, the planting and care of shade and ornamental trees upon their highways and other public places, and for any other public purpose that is not foreign to their institution or incompatible with the objects of their organization.

II. Towns may authorize the board of selectmen, or town council if there is one, to accept such trusts without further action by the town.

III. Such authority to accept shall continue in effect for one year from the date of town meeting or action by the town council. The authority to accept trusts may be granted for an indefinite period, in which case the warrant article or vote granting such authority shall use the words, "indefinitely" or "until rescinded" or similar language.

RSA 31:19-a Trust Funds Created by Towns.

I. A town may at any annual or special meeting grant and vote such sums of money as it deems necessary to create trust funds for the maintenance and operation of the town; and any other public purpose that is not foreign to the town's institution or incompatible with the objects of its organization. The town may appoint agents to expend any funds in the trust for the purposes of the trust. An annual accounting and report of the activities of the trust shall be presented to the selectmen and published in the annual report.

II. Trust funds created pursuant to this section shall be revocable by majority vote of the legal voters present and voting at any annual meeting, unless the vote creating the trust expressly provides that the trust shall be irrevocable, and upon revocation the trustees of trust funds holding the account for said trust shall pay all the moneys in such fund to the town treasurer.

III. Notwithstanding any other provision of this chapter, any trust fund created under this section shall be subject to the same provisions concerning custody, investment, expenditure, change of purpose, and audit as are reserve funds established under RSA 34:1, 34:1-a, 35:1 or 35:1-c. The legal validity of such a fund properly established shall not be affected by its designation as a "trust," "reserve," "capital reserve," or any other designation.

IV. The local legislative body may authorize the acceptance of privately donated gifts, legacies, and devises to be utilized for the same purposes as a trust fund created under this section; provided, however, that such gifts, legacies, or devises shall be invested and accounted for separately from, and not commingled with, amounts appropriated under paragraph I, and shall be subject to the custody and investment provisions applicable to trust funds accepted under RSA 31:19.

Capital Equipment Life Expectancy

As in past years, the capital equipment life expectancies specified in this report are estimates provided by the various presenters and are used for budgetary and planning purposes. The actual purchase price will vary given some purchases will not occur for ten, fifteen or even, twenty years. Each year individuals presenting to the Committee are expected to re-evaluate equipment and projects scheduled to be replaced and make recommendations regarding the timing of replacement. Information in the various tables has been changed to reflect the most up to date recommendations and anticipated costs. Actual vehicle and equipment replacement are based on a mechanical evaluation and the concurrence of the appropriate department head after giving careful consideration to all options.

Recommendations of the Committee:

In 2023, the Committee met in person on eleven occasions 12 July, 26 July, 1 and 2 August for site visits, 23 August, 30 August, 6 September, 13 September, 20 September, 27 September, and 11 October, for a total of twenty four hours. They heard from the Town Administrator, Recreation Director, Library Director, DPW Manager/Road Agent, Fire Chief, Police Chief, and representatives of the Zechariah Boodey Farmstead Committee, the 1772 Meetinghouse Restoration Committee and the New Durham Water Quality and Milfoil Committee. As in the past, members of the public attending the Committee's meetings were permitted to speak and ask questions.

To evaluate the capital reserve requests and plans from each department, the ACIPC used a ranking system to organize and prioritize the impacts to the annual budget.

The ranking system is used by many NH municipalities while evaluating capital requests. It is mostly algorithmic. For example, if a fire truck purchase is planned in seven years, there should be a budget request for this year that will contribute to the overall cost of the vehicle and ensure the money is available seven years from now. Based on the algorithmic definitions below, this request would receive a rating of "3".

Priority 1: Cannot be delayed. Needed immediately.

Priority 2: Needed within five years to maintain basic level and quality of community services and goals of the Master Plan.

Priority 3: Needed within six to ten years to maintain and improve quality or level of services and goals of the Master Plan.

Priority 4: Can be placed on hold until after the ten-year scope of this CIP. Does support community goals and Master Plan.

Priority 5: Needs more research, planning and coordination.

Viewing the rankings delivers a starting point for ACIPC discussions and provides a framework to guide further analysis and prioritization of all requests. Rankings were organized according to the CRF or ETF to which they belong.

Rankings of CIP Line Items Organized by CRF/ETF

ACIPC 2024-2033	Life Expect	Replace Costs	Replace Cost/year	Ranking
<u>Town Building Improvements ETF</u>				
Library Exterior Painting	7	\$36,000	\$5,143	1.8
Library Furnace Replacement	20	\$7,000	\$350	2.4
Library Roof Replacement	25	\$36,000	\$1,440	2.0
Library - Parking Lot Expansion	10	\$45,000	\$4,500	3.6
Library Walkway	25	\$10,000	\$400	3.0
Meetinghouse Maintenance & Repairs	5	\$15,000	\$3,000	1.6
Town Hall Energy Upgrades	25	\$32,000	\$1,280	2.6
Town Hall Repainting	7	\$110,000	\$15,714	1.6
Town Hall Windows	25	\$40,000	\$1,600	2.4
Town Complex Parking Lot	10	\$10,000	\$1,000	2.8
Town Hall/PD/FD Well Project	20	\$15,000	\$750	2.0
Town Facilities- Space Needs	20	\$40,000	\$2,000	3.4
<u>Public Safety Facilities CRF</u>				
Police Dept.- Briefing-Training room	10	\$35,000	\$3,500	3.0
FD- Renovations	30	\$7,114,735	\$237,158	1.2
<u>Fire Vehicles CRF</u>				
2008 Rescue / Pumper	20	\$528,000	\$26,400	2.0
2010 Ford F350 Forestry	16	\$56,000	\$3,500	2.0
1994 Engine (E1)	20	\$400,000	\$20,000	1.6
2001 Ladder	40	\$600,000	\$15,000	3.8
2017 Chevrolet Tahoe (C1)	10	\$60,000	\$6,000	1.8
2021 EMS CANAM	20	\$23,000	\$1,150	3.2
<u>FD Ancillary Equipment CRF</u>				
2005 Mule	25	\$28,000	\$1,120	2.6
SCBA- Airpacks	15	\$160,000	\$10,667	2.0

<u>Dry Hydrants CRF</u>				
Dry Hydrants	20	\$8,000	\$400	3.2
<u>Police Crusiers CRF</u>				
2022 Ford Explorer	8	\$60,000	\$7,500	2.4
2020 Dodge Durango	8	\$60,000	\$7,500	2.4
2018 SUV/Utility Vehicle	8	\$60,000	\$7,500	2.0
2015 Ford Explorer	8	\$60,000	\$7,500	1.6
<u>Highway Truck CRF</u>				
21 CAT excavator 307.5	25	\$210,000	\$8,400	4.0
05 Int 7400 w/dump, plow and wing	12	\$300,000	\$25,000	1.6
12 Int 7400 w/dump, plow & wing	12	\$300,000	\$25,000	1.6
13 Int 7400 w/dump, plow & wing	12	\$300,000	\$25,000	1.4
15 Dodge 5500 w/dump, plow & wing	10	\$300,000	\$30,000	1.6
18 Western Star w/dump, plow & wing	15	\$300,000	\$20,000	2.6
20 F550 Ford plow, wing & sander	12	\$300,000	\$25,000	2.4
12 F350 w/cab and chasse	10	\$120,000	\$12,000	1.8
23 GMC Sierra 2500 (Road Agent)	12	\$65,000	\$5,417	4.0
<u>DPW Equipment CRF</u>				
99 Sweeper Tow Broom	30	\$48,000	\$1,600	2.2
04 Chipper	20	\$48,000	\$2,400	2.0
04 12 Ton Trailer-> 20 Ton Trailer	15	\$20,000	\$1,333	1.0
19 Cat Backhoe w/thumb	20	\$275,000	\$13,750	1.6
13 JD 544k Loader	10	\$250,000	\$25,000	1.6
11 Volvo Grader	15	\$400,000	\$26,667	1.6
91 Baler	30	\$25,000	\$833	1.4
02 MSW 2 Compactor/Hopper	20	\$25,000	\$1,250	1.8
02 MSW 2 Container	20	\$12,000	\$600	2.4
10 Plastic Compactor /Hopper	20	\$24,000	\$1,200	2.2
10 Bobcat Skid Steer	15	\$75,000	\$5,000	2.2

10 Plastic Container	17	\$12,000	\$706	2.2
13 Vertical Baler	20	\$17,000	\$850	2.4
16 MSW 1 Compactor/Hopper	20	\$65,000	\$3,250	1.8
16 MSW 1 Container	20	\$12,000	\$600	2.4
Open Top Container	20	\$10,000	\$500	2.4
Vehicle Scale	30	\$60,000	\$2,000	3.0
<u>Vehicle and Equipment Maintenance CRF</u>				
Engine Replacement	10	\$25,000	\$2,500	1.6
Transmission Replacement	10	\$6,000	\$600	1.8
Truck Insurance loss/depreciation	10	\$75,000	\$7,500	1.6
Miscellaneous Expenses	Annual	\$10,000	\$10,000	1.6
<u>Gravel CRF</u>				
Gravel Purchase	Annual	\$15,000	\$15,000	1.0
Gravel exploration	10	\$50,000	\$5,000	2.0
<u>Road Surface Management System CRF</u>				
Storm Water Management	10	\$420,000	\$42,000	1.2
Culverts and Bridges	30	\$275,000	\$9,167	1.2
Road Maintenance	15	\$500,000	\$33,333	1.2
<u>Dam Maintenance ETF</u>	10	\$50,000	\$5,000	1.6
<u>Smith Ballfield CRF</u>				
Guardrail at Smitty's Way	20	\$5,000	\$250	1.8
Irrigation System at Smitty's Way	20	\$15,000	\$750	2.0
Storage Facility at Smitty's Way	20	\$30,000	\$1,500	2.2
Playground	10	\$15,000	\$1,500	2.6
14 Passenger Van	10	\$60,000	\$6,000	2.4
<u>Library Facilities Improvements CRF</u>				
Library Carpet Replacement	10	\$8,000	\$800	2.0
Library Storage Room	25	\$15,000	\$600	2.2
<u>Record Management ETF</u>	10	\$128,000	\$12,800	1.0

<u>Computer System & Office Equipment ETF</u>	3	\$184,660	\$61,553	1.0
<u>Accrued Benefits Liability ETF</u>	Annual	\$5,000	\$5,000	1.2
<u>1772 Meetinghouse Restoration CRF</u>	10	\$250,000	\$25,000	1.6
<u>New Durham Water Quality & Milfoil CRF</u>	Annual	\$26,000	\$26,000	1.4
<u>Fuel Depot</u>	20	\$25,000	\$1,250	1.0
<u>New Recreation Center NEW CRF</u>	30	\$450,000	\$15,000	4.6
<u>Zechariah Boodey Farmstead-paving NEW CRF</u>	10	\$30,000	\$3,000	1.8

Capital Reserve & Expendable Trust Fund Requests and Justification

Based on the rankings above, and the spreadsheets in the Appendices, the ACIP has made the following recommendations.

Town Building Improvements ETF

Actual Balance as of August 31, 2023: **\$111,085**

Requested: **\$42,000**

Recommendation: **\$75,000**

Amount to be Spent 2024-2033: **\$371,770**

Rationale: Both Town Hall and the Library need to be repainted next year despite being painted in 2019 and 2017 respectively. The library receives strong Southern exposure and the Town Hall siding is old and rotting so it doesn't hold paint well. Much siding and trim will need to be replaced on the Town Hall prior to painting to repair the rot. Due to Town Hall being on the National Register of Historic Places and its age, the cost of addressing Town Hall's energy and building needs are higher than usual. The Library's roof is also being replaced this year due to several leaks.

Other needs for Town Building improvements include bringing the Town Hall up to building codes. There is no place for citizens and Town employees to discuss private matters on the first floor and the 2nd floor is not ADA compliant. the windows are woefully out of date and inefficient. HVAC equipment is insufficient throughout Town Hall. In the basement, the oil tanks are in need of replacement and the oil lines need to be repaired. There are many other needed repairs that were outlined by the 2020 Facilities Study.

Public Safety Facilities CRF

Actual Balance as of August 31, 2023: **\$139,355**

Requested: **Bond for \$8,000,000**

Recommendation: **\$150,000**

Amount to be Spent 2024-2033: **\$2,000,000**

Rationale: The Fire Department and the Police Department Chiefs have identified multiple critical space needs for the past several years. Both Departments are housed in buildings that have been known to be inadequate for years. It is time for a new Public Safety Facility. Rough Plans have been drawn up and distributed through Town Boards and Departments. The CIP recommends that the BOS move forward with this project and begin by seeking a Bond to cover the cost to build and equip the facility with an approximate cost of \$6,000,000.

Fire Vehicles CRF

Actual Balance as of August 31, 2023: **\$470,783**

Requested: **\$30,000**

Recommendation: **\$30,000**

Amount to be Spent 2024-2033: **\$1,444,000.**

Rationale: The 1994 Engine was scheduled for replacement in 2019 so its replacement is overdue. Chief Varney described the high cost of new Fire Apparatus yet only requested \$30,000 annually to maintain the CRF for Fire Vehicles.

Fire Department Ancillary Equipment CRF:

Actual Balance as of August 31, 2023: **\$42,900**

Requested: **\$14,000**

Recommendation: **\$14,000**

Amount to be Spent 2024-2033: **\$192,600**

Rationale: This CRF is on track as long as it is maintained.

Dry Hydrant CRF:

Actual Balance as of August 31, 2023: **\$12,792**

Requested: **\$0**

Recommendation: **\$400**

Amount to be Spent 2024-2033: **\$4,000**

Rationale: There are no current plans to install dry hydrants in town, but it is always wise to be ready. Any time a major culvert or bridge is repaired, it is much less expensive to install a hydrant during that construction than it is to install one separately later. Maintaining the CRF allows for this planning to continue.

Emergency Management/ Forest Fire ETF

Actual Balance as of August 31, 2023: **\$29,150**

Requested: **\$0**

Recommendation: **\$0**

Amount to be Spent 2024-2033: **\$0**

Rationale: This fund was combined last year. It has sufficient funds.

Police Cruisers CRF

Actual Balance as of August 31, 2023: **\$41,750**

Requested: **\$30,000**

Recommendation: **\$30,000**

Amount to be Spent 2024-2033: **\$370,500**

Rationale: The Police Department maintains 4 cruisers which are replaced every 8 years. The 2015 Ford Explorer is scheduled for replacement this year. The cost to replace and outfit a police cruiser has risen to \$60,000.

The Police Chief has suggested that this CRF be converted into a revolving fund which is fed by Police Detail revenue. The income from this potential revenue source is not certain but is estimated to be in the \$5,000-\$8,000 range annually. The ACIP recommends that a revolving fund be created to supplement the CRF, but not replace it. It will be necessary to place this request on the Town Ballot for approval by the voters.

Highway Trucks CRF

Actual Balance as of August 31, 2023: **\$357,698**

Requested: **\$700,000**

Recommendation: **\$700,000**

Amount to be Spent 2024-2033: **\$1,970,000**

Rationale: The cost of new Highway trucks has gone up substantially (nearly 20%), this past year. With 4 trucks expected to be replaced in the next four years, funding needs to be increased to maintain the CRF schedule. In order to prevent deficit spending, the ACIPC is recommending funding be \$ 180,000 per year until inflation rates reduce costs. next year's ACIP Board will need to reevaluate the yearly funding for this CRF in light of (hopefully) reduced inflation.

Public Works Equipment CRF

Actual Balance as of August 31, 2023: **\$286,816**

Requested: **\$800,000**

Recommendation: **\$800,000**

Amount to be Spent 2024-2033: **\$1,600,800**

Rationale: Several expensive pieces of equipment are near end of life including the Grader, Backhoe, and Loader. Also, several solid waste pieces of equipment need to be replaced. The need for a 20 ton trailer for the excavator has not abated. The estimated cost has risen to \$90,000 Finally, the need for a scale for weighing construction waste has been clear for years. The Town is losing money every day due to the inability to assess construction waste costs accurately.

Gravel CRF

Actual Balance as of August 31, 2023: **\$28,207**

Requested: **\$5,000**

Recommendation: **\$5,000**

Amount to be Spent 2023-2034: **\$50,000**

Rationale: The Town purchases gravel at an annual cost of \$15,000. This expense has moved into the operational budget. Gravel is used as part of the RSMS work and is also used as part of Stormwater Mitigation activities.

During the March 10, 2020 voting session, the Legislative Body changed the purpose of the CRF for Gravel to add the "exploration, mining and acquisition of gravel." The funds in this CRF can be used to study the possibility of removing more gravel from the Shirley Forest area and exploring other areas of town for gravel mining.

Road Surface Management System (RSMS) CRF

Actual Balance as of August 31, 2023: **\$163,357**

Requested: **\$650,000**

Recommendation: **\$650,000**

Amount to be Spent 2022-2031: **\$6,500,000**

Rationale: This is a combination of the Road Construction CRF and the Gravel Fund CRF. Highway Block Grant (HBG) funding has been shrinking for a few years now. It is unknown how stable this level of funding will be for the next ten years. If continues to decrease, as expected, taxpayers will be required to raise additional funds to keep pace with previous years' RSMS activities.

Culvert repairs and road paving for Ridge Rd has already been delayed. Ham Road needs to be top coated from work done last year.

Sixty to seventy percent of all RSMS funding is spent on road preservation, example crack sealing, shim and overlay. Funds are also spent on storm water management activities to protect Merrymeeting Lake, Merrymeeting River, Jones Pond and Downing Pond, bridge repairs and culvert replacement.

Dam Maintenance ETF:

Actual Balance as of August 31, 2023: **\$62,253**

Requested: **\$5,000**

Recommendation: **\$5,000**

Amount to be Spent 2022-2031: **\$ 50,000**

Rationale: Both the Downing Pond Dam and the March Pond Dam require ongoing maintenance with major dam maintenance needed every 10 years. There is some discussion about the state offloading maintenance of state dams to the local towns, but nothing definite is known at this time.

Public Works Facilities Improvement CRF

Actual Balance as of August 31, 2023: **\$100,497**

Requested: **\$350,000/5 years = \$70,000**

Recommendation: **\$70,000**

Amount to be Spent 2024-2033: **\$350,000**

Rationale: There are no plans for any significant changes to the Public Works Facilities in the coming years. The current balance should handle any maintenance items.

A study should be undertaken to determine facilities needs to install a scale for weighing construction and bulk waste.

Vehicle and Equipment Maintenance CRF

Actual Balance as of August 31, 2023: **\$26,844**

Requested: **\$20,000**

Recommendation: **\$20,000**

Amount to be Spent 2024-2033: **\$206,000**

Rationale: The purpose of this CRF is to provide funding for large unexpected repairs of any of the Town's vehicles or equipment. Expenditures from this CRF usually occur in the 3rd and 4th quarters of the fiscal year. The grader had a significant repair this year (\$30,000). The previous Town Administrator recommended this CRF should maintain a balance of \$35,000 in the CRF.

Smith Ball Field Improvements CRF

Actual Balance as of August 31, 2023: **\$19,941**

Requested: **\$5,000**

Recommendation: **\$5,000**

Amount to be Spent 2024-2033: **\$100,000**

Rationale: Repairs are needed to the guardrail and irrigation system at the ball field. Storage issues at the ballfields also need to be addressed. The parks and Recreation Committee recommends changing the language in the CRF to include all town owned fields and the town beach.

Parks and Rec/Town Building and Maintenance ETF New ETF

Actual Balance as of August 31, 2023: **\$0**

Requested: **\$45,000**

Recommendation: **\$15,000**

Amount to be Spent 2024-2033: **\$450,000**

Rationale: The Parks and Rec. Department has requested a recreational center be built at a cost of ≈\$450,000. This facility would contain a gym, kitchen and bathroom facilities. The building could be used for town functions (voting, Town Meeting, public gatherings) and also serve as a recreational center for seniors, youth and adults. It could also potentially provide an emergency town community shelter. The CIP agreed that a more robust Plan is needed before such an expense is considered.

Library Facilities Improvements CRF

Actual Balance as of August 31, 2023: **\$2,129**

Requested: **\$0**

Recommendation: **\$4,000**

Amount to be Spent 2024-2033: **\$14,000**

Rationale: The Library's space issues have not changed from last year. Also, the Library needs to be repainted. The roof was repaired this year. However, these costs may come from the Town Building Improvements ETF. See the Town Facilities Space Needs Assessment final report for a full discussion of library facility issues. This CRF is dedicated for interior improvements like carpet and floor tile replacement, furnace and other HVAC, and other interior physical repairs and maintenance expenses.

Library Technology Improvements CRF

Actual Balance as of August 31, 2023: **\$4,360**

Requested: **\$0**

Recommendation: **\$0**

Amount to be Spent 2024-2033: **\$0.**

Rationale: The Library Director did not request any funding for this CRF as she continues to be very successful in receiving grants for technology equipment.

Municipal Facility Land Acquisition CRF

Actual Balance as of August 31, 2023: **\$56,701**

Requested: **\$0**

Recommendation: **\$0**

Amount to be Spent 2024-2033: **To be determined.**

Rationale: There has been much discussion regarding new Public Safety Facility. It is still unclear if the new facility will be built on the current site or another site in town. Therefore, there may still be a need to purchase some land or an Easement for better access to the building.

Record Management ETF

Actual Balance as of August 31, 2023: **\$66,409**

Requested: **\$14,600**

Recommendation: **\$15,000**

Amount to be Spent 2024-2033: **\$146,000**

Rationale: Currently, records are stored in file cabinets, loose leaf notebooks, bound books, and boxes that are scattered across Town Hall. The new software which has been purchased will allow new materials to be digitalized. The long-term goal is to digitize all records by having a company come in to scan the documents and electronically archive them at an estimated cost of \$128,000 over 3 yr = \$42,600/yr.

The ACIPC recommends funds for Record Management be in the Operational Budget going forward as it is anticipated there will be an annual expenditure of \$10,000.

Computer System and Office Equipment ETF

Actual Balance as of August 31, 2023: **\$113,672**

Requested: **\$50,000**

Recommendation: **\$50,000**

Amount to be Spent 2024-2033: **\$237,000**

Rationale: The upgrading of the municipal and assessing infrastructure has begun. This critical upgrade affects finance, payroll, tax billing, the Tax Clerk's receivable accounts, Land Use, and Building Inspector. Included in the project is a larger server which may need replacement every four years, the cost of transitioning information from the old system to the new, and staff training. In addition, public threats of ransomware have led to the need to increase cyber security from attacks. After this upgrade is implemented, the ACIPC recommends funds for Computer Systems and Office Equipment be in the Operational Budget as it is anticipated this will be an annual expenditure.

Accrued Benefits Liability ETF

Actual Balance as of August 31, 2023: **\$28,537**

Requested: **\$10,000**

Recommendation: **\$ 10,000**

Amount to be Spent 2023-2034: **\$100,000**

Rationale: The Town Administrator feels there should be \$ 25,000 maintained in this account due to the number of long-term employees who may retire in the foreseeable future.

JC Shirley Site Improvements CRF

Actual Balance as of August 31, 2023: **\$1,858**

Requested: **\$0**

Recommendation: **\$0**

Amount to be Spent 2023-2034: **Unknown**

Rationale: There are no plans for improvements at this time.

Shirley Cemetery Improvements CRF

Actual Balance as of August 31, 2023: **\$3,795**

Requested: **\$0**

Recommendation: **\$0**

Amount to be Spent 2023-2034: **Unknown**

Rationale: There are no plans for improvements at this time.

The 1772 Meetinghouse Restoration CRF

Actual Balance as of August 31, 2023: **\$88,375**

Requested: **\$15,000**

Recommendation: **\$25,000**

Amount to be Spent 2023-2034: **\$150,000**

Rationale: The Meetinghouse is ready for Phase 2 of its restoration. This involves timber frame repairs and roof replacement to restore structural integrity. With the existing CRF balance and potential incoming grants, \$15,000 is needed this year and next year followed by annual funding of \$15,000/yr to achieve the funds needed to complete the project.

The Building Inspector believes a new tarp is needed to keep the roof dry in the short term. The contractor recommends a rubber roof material which is more expensive, but will keep the roof dry until construction begins in a 2-3 years.

A new ETF called **1772 Meetinghouse Maintenance ETF** should be created by the Legislative body for ongoing maintenance for the Meetinghouse. The ACIP recommends \$3,000 be placed in this new ETF.

Zechariah Boodey Farmstead Committee NEW CRF or ETF

Actual Balance as of August 31 2023: **NA**

Requested: **\$3,750**

Recommendation: **\$3,000**

Amount to be spent 2023-2034: **\$30,000**

Rationale: The Zechariah Boodey Farmstead Committee is asking for the creation of a CRF or ETF. This new fund will allow for the construction and final paving of the parking lot for the Zechariah Boodey Farmstead once the restoration of the buildings is complete. Reconstruction of the Zechariah Boodey Farmstead will provide a place of assembly, for civic, social, and private events and activities with a total insulated and heated area of 1,980 sq ft. There will also be bathroom facilities. This year, a new Charitable Non-profit has been formed. Construction of the septic system and rough grading of the parking lot has commenced this Fall.

The Master Plan CRF

Actual Balance as of August 31, 2023 **\$6,497**

Requested: **\$0**

Recommendation: **\$0**

Amount to be Spent 2023-2034: **\$0**

Rationale: The current Master Plan was last updated June 26, 2017. As it will be several years before work will begin on the next Master Plan, no additional funding is required at this time.

New Durham Water Quality & Milfoil CRF.

Actual Balance as of August 31, 2023: **\$65,120**

Requested: **\$26,000**

Recommendation: **\$20,000**

Amount to be Spent 2023-2034: **\$ 184,000**

Rationale: The Water Management Plan completed in 2019 proposes a 10-year action plan to mitigate the pollution of Merrymeeting River. This plan requires annual alternating treatments of physical removal of invasive plants and herbicide treatment.

Money for Milfoil treatment comes from this CRF. Storm water remediation funding is part of RSMS CRF. Water quality funds are also located in the town’s Operational Budget. Funding for public education should also be in the Operational Budget.

Requests for New Capital Reserve & Expendable Trust Funds

See Rationale above for details.

Parks and Rec/Town Building and Maintenance ETF-New ETF

1772 Meetinghouse Maintenance ETF New ETF

Zechariah Boodey Farmstead Parking Lot Construction CRF or ETF New CRF or ETF

Summary of Requests

The ACIPC was requested to fund 28 CRF and ETF accounts at a total cost of: **\$2,705,350.**

At the end of the review process, the Committee is recommending a total of: **\$2,696,400.**

In addition, the ACIPC recommends that the BOS seek a \$8,000,000 bond for building a new Public Safety complex.

There are several primary reasons for the large increase in funding recommended. First is due to the continued need maintain the RSMS program: Ridge Rd needs culverts repaired and repaving and a final top coat on Ham Rd. is needed after its repair last year. Secondly, the Public Works Department is asking for a large funding increase to replace Highway trucks and equipment. Lastly, a New Public Safety Facility is needed at a cost of \$6-8 million.

This increase in funding is very significant compared to last year’s recommendation of \$2,524,550.. If the Town wants to maintain services, it needs to increase funding of these CRF and ETF accounts.

Relation of CIP Requests to Master Plan

DEPARTMENT or GROUP	CRF or ETF	MASTER PLAN
Town Facilities & Services	<p>-Municipal Facility Land Acquisition CRF</p> <p>-Public Safety Public Safety Buildings CRF</p> <p>-Vehicle & Equipment Maintenance CRF</p> <p>-Town Building Improvements ETF</p> <p>Library Improvements CRF</p> <p>Accrued Benefits Liability ETF</p> <p>-Computer Systems and Office Equipment ETF</p> <p>-Record Management ETF</p> <p>-Highway Trucks CRF</p> <p>-Highway Equipment CRF</p> <p>-Gravel CRF</p> <p>-RSMS CRF</p> <p>-Solid Waste Facilities CRF</p> <p>-Purchasing Equipment for the Transfer Station CRF</p> <p>-Dam Maintenance ETF</p>	<p>Town Facilities & Services</p> <p>Goal – Ensure valued affordable services & infrastructure for New Durham.</p> <p><u>Strategy # 1:</u> Align infrastructure with development planning via planning and implementing the repair/replacement of aging infrastructure.</p> <p><u>Strategy # 2:</u> Ensure New Durham’s facilities & infrastructure appropriately reflect Town needs.</p> <p><u>Strategy # 3:</u> Provide Town services that specifically address public safety and demographic needs.</p> <p>Town Appearance & Character:</p> <p>Goal - Value New Durham’s colonial architecture, upland forest landscape & lakefront character.</p> <p><u>Strategy # 2:</u> Retain New Hampshire Traditional Architectural Style and appearance in the design of all business areas.</p>

<p>New Durham Water Quality Committee</p>	<p>-New Durham Water Quality & Milfoil CRF.</p>	<p>Town Facilities & Services: Goal-Ensure valued, affordable services & infrastructure for New Durham. <u>Tactic # 3</u> Assure continuous monitoring and efficacious mitigation, when necessary, of at-risk natural resources. Natural Resources: Goal-Preserve New Durham's natural resources and rural landscape for the sustainable health, safety, and welfare of current and future generations. <u>Strategy # 1:</u> Protect water quality. Town Appearance and Character: Goal-Value New Durham's colonial architecture, upland forest landscape, & lakefront character. <u>Tactic # 1:</u> Protect scenic and environmental qualities of lakefront, wetlands, rivers.</p>
<p>1772 Meetinghouse Committee</p>	<p>-1772 Meetinghouse Restoration. CRF</p>	<p>Town Facilities and Services: Goal - Ensure valued affordable services & infrastructure for New Durham. <u>Strategy # 1:</u> Align infrastructure with development planning via planning and implementing the repair/replacement of aging infrastructure. <u>Strategy # 2:</u> Ensure New Durham's facilities & infrastructure appropriately reflects Town needs. Town Appearance & Character: Goal - Value New Durham's colonial architecture, upland forest landscape & lakefront character. Community Well Being: Goal – Provide Quality Lifestyle Opportunities for all Residents.</p>

<p>Zechariah Boodey Farmstead Committee</p>		<p>Town Facilities & Services: Goal: Ensure valued, affordable services & infrastructure for New Durham. Strategy # 1: Align Infrastructure with Development Planning <u>Strategy # 2:</u> Ensure New Durham’s facilities & infrastructure appropriately reflects Town needs.</p> <p>Town Appearance and Character Goal: Value New Durham’s colonial architecture, upland forest landscape and lakefront character. <u>Strategy # 2:</u> Retain New Hampshire Traditional Architectural Style and appearance in the design of all business areas. <u>Strategy # 3:</u> Advance accessibility and use of New Durham, Town Center.</p> <p>Community Well Being: Goal – Provide quality lifestyle opportunities for all residents <u>Strategy # 1:</u> Encourage Citizen Participation. Strategy # 2 Optimize Government Performance <u>Strategy # 3:</u> Building Regional Collaboration.</p>
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Town Historian	<p>No Current CRF/ETF</p> <p>-This is to bring awareness, while discussion is taking place regarding space needs and disposing of Town Owned Facilities</p>	<p>Town Facilities & Services: Goal: Ensure valued, affordable services & infrastructure for New Durham.</p> <p>Town Appearance and Character Goal: Value New Durham’s colonial architecture, upland forest landscape and lakefront character. <u>Strategy # 2:</u> Retain New Hampshire Traditional Architectural Style and appearance in the design of all business areas. <u>Strategy # 3:</u> Advance accessibility and use of New Durham, Town Center.</p>
Recreation	CRF for Smith Ballfield Improvements	<p>Town Facilities & service Ensure New Durham’s facilities & infrastructure appropriately reflect town needs</p> <p>e) Continue Capital improvement planning process to provide short & long term capital planning & fiscal predictability for infrastructure/equipment/facility needs</p> <p>l. Broaden ballfield usage, if possible, for potential year-round recreational facility.</p> <p>h) Maintain/enhance key services/ facilities (town beach, trails, ballfields, etc.) to provide improved quality of life opportunities for New Durham residents.</p>

Historical Comparison of Recommended vs BOS CRF and ETF Funding and Total Town Budget Appropriation

	Advisory CIP Committee CRF & ETF Amounts	Board of Selectmen CRF & ETF Amounts	Total Town Appropriation	Town Tax Rate	Total Tax Rate
FY 2008	Unavailable	\$259,800	\$4,144,972	\$6.11	\$18.99
FY 2009	\$707,637	\$293,700	\$3,634,035	\$6.32	\$20.24
FY 2010	\$695,334	\$507,864	\$3,883,171	\$6.95	\$21.19
FY 2011	\$428,616	\$457,000	\$3,934,633	\$6.88	\$22.40
FY 2012	\$339,000	\$425,550	\$4,004,188	\$6.85	\$22.96
FY 2013	\$209,500	\$370,500	\$3,800,029	\$6.19	\$22.50
FY 2014	\$209,722	\$304,472	\$3,511,194	\$5.62	\$21.85
FY 2015	\$208,121	\$334,000	\$3,490,350	\$5.35	\$22.15
FY 2016	\$509,800	\$231,000	\$3,342,408	\$5.07	\$22.76
FY 2017	\$494,300	\$235,000	\$3,316,234	\$5.02	\$23.02
FY 2018	\$663,600	\$304,500	\$3,282,286	\$5.46	\$23.35
FY 2019	\$860,000	\$369,000	\$3,426,148	\$5.63	\$23.72
FY 2020	\$714,846	\$340,000	\$3,763,062	\$4.69	\$16.88
FY2021	\$967,615	\$749,127	\$3,974,461	\$5.00	\$17.86
FY 2022	\$1,053,000	\$402,500	\$3,435,494	\$5.22	\$17.92
FY 2023	\$2,524,550	\$395,000	\$3,821,901	To Be Determined	To Be Determined
FY 2024	\$2,696,400	To Be Determined	To Be Determined	To Be Determined	To Be Determined

Appendix: Table 1. Rankings p. 3

ID	Title	Replacement Costs	Benefit Cost/Yr	Year											Total	Ranking	Score	Mark	Issues	Cost	Team
				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033								
321	CMF / ETR Fund Renewal			\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	0.0					
322	Storage Facility at Henry's Way			\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	0.0					
323	Programs - Repairs			\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	0.5					
324	14 passenger bus			\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	1.1					
325	CMF / ETR	\$175,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	2.4					
326	South Hill field improvements			\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	0.0					
327	Library Dept. Carpet replacement			\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	0.0					
328	Library storage room			\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	0.0					
329	CMF / ETR	\$11,000	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	1.1					
330	Library facilities improvements			\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	0.0					
331	CMF / ETR		\$0													0					
332	Library Technology Improvements															0					
333	CMF / ETR		\$0													0					
334	Municipal Facility Land Acquisition															0					
335	CMF / ETR	\$138,000	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	0.0					
336	CMF / ETR	\$138,000	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	\$14,212	0.0					
337	CMF / ETR	\$60,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	0.0					
338	CMF / ETR	\$60,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	\$61,531	0.0					
339	CMF / ETR	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.0					
340	CMF / ETR	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.0					
341	CMF / ETR	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.0					
342	CMF / ETR	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.0					
343	CMF / ETR	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0.0					
344	CMF / ETR	\$250,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0.5					
345	CMF / ETR	\$250,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0.5					
346	CMF / ETR	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0.5					
347	CMF / ETR	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0.5					
348	CMF / ETR	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0.5					
349	CMF / ETR	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0.5					
350	CMF / ETR	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	0.7					
351	CMF / ETR	\$400,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	0.9					
352	CMF / ETR	\$400,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	0.9					
353	CMF / ETR	\$400,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	0.9					
354	CMF / ETR	\$400,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	0.8					

#1 CMF-ETR rankings

Appendix: Table 4. Town Buildings

Item	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
LIBRARY BUILDINGS										
Library Exterior Painting & Repairs	\$16,000									\$16,000
Library Exterior Replacement	\$7,000									
Library Interior Replacement	\$14,000									
Library Roof Replacement	\$10,000									
Library - Bakery				\$45,000						
Library - Parking Lot Expansion Project	\$1,000									\$1,000
Meeting/Boardroom Maintenance & Repairs	\$15,000									
Town Hall Energy Upgrades	\$32,000									\$32,000
Town Hall Repairs & Replacements	\$110,000									\$110,000
Town Hall Windows	\$40,000									\$40,000
Town Complete parking lot	\$10,000									\$10,000
Town Hall/Boardroom Wood Project	\$15,000									\$15,000
Town Facilities - space needs study	\$40,000									\$40,000
Town Building Improvements	\$188,000	\$18,000	\$32,000	\$48,000	\$45,000	\$0	\$8,000	\$0	\$8,000	\$144,000
Library Carpet replacement	\$8,000									\$8,000
Library Storage room	\$15,000									\$15,000
Library Improvement	\$13,000	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0
Police Department - Briefing Training room (current building)	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Public Safety Facility Improvements	\$7,149,779	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Town Hall - Mixed technology - Digital	\$118,000	\$30,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Town Hall - Municipal/Software upgrade	\$148,000	\$14,113	\$100,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Fire Computer & Office Equipment	\$812,440	\$48,113	\$118,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
GRAND TOTAL TOWN BUILDINGS	\$7,861,395									

Item	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Capital Reserve Calculation										
Library Exterior Painting & Repairs	\$16,000	\$5,143	\$5,143	\$5,143	\$5,143	\$5,143	\$5,143	\$5,143	\$5,143	\$5,143
Library Exterior Replacement	\$7,000	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600
Library Interior Replacement	\$14,000	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400	\$1,400
Library Roof Replacement	\$10,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Library - Bakery	\$45,000	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500	\$4,500
Library - Parking Lot Expansion Project	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Meeting/Boardroom Maintenance & Repairs	\$15,000	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Town Hall Energy Upgrades	\$32,000	\$1,280	\$1,280	\$1,280	\$1,280	\$1,280	\$1,280	\$1,280	\$1,280	\$1,280
Town Hall Repairs & Replacements	\$110,000	\$1,100	\$1,100	\$1,100	\$1,100	\$1,100	\$1,100	\$1,100	\$1,100	\$1,100
Town Hall Windows	\$40,000	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600
Town Complete parking lot	\$10,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Town Hall/Boardroom Wood Project	\$15,000	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Town Facilities - space needs study	\$40,000	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600
Total Cost w/o inflation	\$188,000	\$17,179	\$17,179	\$17,179	\$17,179	\$17,179	\$17,179	\$17,179	\$17,179	\$17,179
Town Building Improvements plus 7% inflation	\$203,727	\$19,790	\$19,790	\$19,790	\$19,790	\$19,790	\$19,790	\$19,790	\$19,790	\$19,790
Library Carpet replacement	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
Library Storage room	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Library Improvement	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000
Total Cost w/o inflation	\$39,000	\$39,000	\$39,000	\$39,000	\$39,000	\$39,000	\$39,000	\$39,000	\$39,000	\$39,000
Library Improvements plus 7% inflation	\$41,817	\$41,817	\$41,817	\$41,817	\$41,817	\$41,817	\$41,817	\$41,817	\$41,817	\$41,817
Police Department - Briefing Training room (current building)	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Public Safety Facility Improvements - Public Safety Facility	\$7,149,779	\$7,149,779	\$7,149,779	\$7,149,779	\$7,149,779	\$7,149,779	\$7,149,779	\$7,149,779	\$7,149,779	\$7,149,779
Total Cost w/o inflation	\$7,166,828	\$7,166,828	\$7,166,828	\$7,166,828	\$7,166,828	\$7,166,828	\$7,166,828	\$7,166,828	\$7,166,828	\$7,166,828
Public Safety Facility Improvements plus inflation	\$7,655,214	\$7,655,214	\$7,655,214	\$7,655,214	\$7,655,214	\$7,655,214	\$7,655,214	\$7,655,214	\$7,655,214	\$7,655,214
Town Hall - Mixed technology - Digital	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000	\$118,000
Town Hall - Municipal/Software upgrade	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000
Total Cost w/o inflation	\$332,000	\$332,000	\$332,000	\$332,000	\$332,000	\$332,000	\$332,000	\$332,000	\$332,000	\$332,000
Fire Computer & Office Equipment plus inflation	\$314,148	\$314,148	\$314,148	\$314,148	\$314,148	\$314,148	\$314,148	\$314,148	\$314,148	\$314,148
Town Building Improvements COP Balance as of 2023	\$13,295	\$13,295	\$13,295	\$13,295	\$13,295	\$13,295	\$13,295	\$13,295	\$13,295	\$13,295
Library Improvements COP Balance as of 2023	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489
Public Safety Facility Improvements COP Balance as of 2023	\$10,315	\$10,315	\$10,315	\$10,315	\$10,315	\$10,315	\$10,315	\$10,315	\$10,315	\$10,315
Fire Computer & Office Equipment COP Balance as of 2023	\$19,441	\$19,441	\$19,441	\$19,441	\$19,441	\$19,441	\$19,441	\$19,441	\$19,441	\$19,441
GRAND TOTAL TOWN BUILDINGS COP Balance as of 2023	\$50,540	\$50,540	\$50,540	\$50,540	\$50,540	\$50,540	\$50,540	\$50,540	\$50,540	\$50,540

Approved 6/21/2024 with revised 15 information received from NE

Appendix: Table 5. Fire Department

AS - FIRE DEPARTMENT	Life Expect	Replacement Costs	Replace Cost/yr	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
2008 Rescue / Pumper	20	\$ 528,000	\$ 26,400										
2010 Ford F350 Forestry	16	\$ 56,000	\$ 3,500										
1994 Engine (E1)	20	\$ 400,000	\$ 20,000	\$400,000									
2001 Ladder	40	\$ 600,000	\$ 15,000										
2017 Chevrolet Tahoe (C1)	10	\$ 60,000	\$ 6,000				\$60,000						
2021 EMS GAVAM (new add for CIP 2023-2032)	20	\$ 21,150	\$ 1,150										
Fire Vehicles		\$ 1,667,000	\$ 72,050	\$400,000	\$0	\$16,000	\$60,000	\$528,000	\$0	\$0	\$0	\$0	\$0
2005Mule	25	\$ 28,000	\$ 1,672					\$160,000					
SCBA Airpacks	15	\$ 180,000	\$ 15,500					\$160,000					
Auxiliary Equipment		\$ 188,000	\$ 17,172	\$0	\$0	\$0	\$0	\$160,000	\$0	\$20,000			
Total Cost		\$ 3,527,000	\$ 89,222				\$ 60,000	\$688,000		\$20,000			
Fire Vehicle Total Annual Cost + 7% Inflation	7.00%	\$ 1,783,690	\$ 77,094	\$ 428,000	\$ -	\$ 99,920	\$ 64,200	\$644,860	\$ -	\$0	\$ -	\$ -	\$ -
Auxiliary Equip Total Annual Cost + 7% Inflation	7.00%	\$ 201,140	\$ 18,974	\$ -	\$ -	\$ -	\$ -	\$173,200	\$ -	\$21,400	\$ -	\$ -	\$ -
2017 Rams 4500 PK Custom Ambulance													
							\$275,000						
Dry Hydrants	20	\$ 8,000.00	\$ 400.00										
Capital Reserve Calculation													
2008 Rescue Pumper	20	\$ 528,000	\$ 26,400	\$26,400	\$26,400	\$26,400	\$26,400	\$26,400	\$26,400	\$26,400	\$26,400	\$26,400	\$26,400
2010 Ford F350 Forestry (2021 replaced)	16	\$ 56,000	\$ 3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500
1994 Engine (E1)	20	\$ 400,000	\$ 20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
2001 Ladder	40	\$ 600,000	\$ 15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
2017 Chevrolet Tahoe (C1)	10	\$ 60,000	\$ 6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
2021 EMS GAVAM (new add for CIP 2023-2032)	20	\$ 23,000	\$ 1,150	\$1,150	\$1,150	\$1,150	\$1,150	\$1,150	\$1,150	\$1,150	\$1,150	\$1,150	\$1,150
Fire Vehicles		\$ 1,667,000	\$ 72,050	\$ 72,050	\$ 72,050	\$ 72,050	\$ 72,050	\$ 72,050	\$ 72,050	\$ 72,050	\$ 72,050	\$ 72,050	\$ 72,050
2005 Mule	25	\$ 28,000	\$ 1,120	\$1,120	\$1,120	\$1,120	\$1,120	\$1,120	\$1,120	\$1,120	\$1,120	\$1,120	\$1,120
SCBA Airpacks (18)	15	\$ 180,000	\$ 10,667	\$10,667	\$10,667	\$10,667	\$10,667	\$10,667	\$10,667	\$10,667	\$10,667	\$10,667	\$10,667
Auxiliary Equipment		\$ 188,000	\$ 17,172	\$17,172	\$17,172	\$17,172	\$17,172	\$17,172	\$17,172	\$17,172	\$17,172	\$17,172	\$17,172
Dry Hydrants	20	\$ 8,000	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400
Fire Vehicles CIP Balance as of 2023		\$470,783	\$530,927	\$546,977	\$559,027	\$103,077	\$175,127	\$247,177	\$319,227	\$391,277	\$463,327	\$535,377	\$607,427
Auxiliary CIP Balance as of 2023		\$42,900	\$42,104	\$42,308	\$42,512	\$87,036	\$131,560	\$176,084	\$220,608	\$265,132	\$309,656	\$354,180	\$398,704
Dry Hydrants CIP Balance as of 2023		\$12,792	\$12,566	\$12,340	\$12,114	\$11,888	\$11,662	\$11,436	\$11,210	\$10,984	\$10,758	\$10,532	\$10,306

plus up added

Replacement Year	2028	2025	2023	2021	2019	2017	2015	2013
2008 Rescue / Pumper								
2010 Ford F350 Forestry (2021 replaced)								
1994 Engine (E1)								
2001 Ladder								
2017 Chevrolet Tahoe (C1)								
2005 Mule (Fire Service)								
2021 EMS GAVAM								
2020 SCBA Airpacks								

Updated 09/11/23 with revised SS information received from RZ

Appendix: Table 6. Police Department

#6 - POLICE DEPARTMENT VEHICLES													
	Life Expect	Replace Costs	Replace Cost/yr av.	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
2022 Ford Explorer	8	\$60,000	\$7,500							\$60,000			
2018 SUV/Utility Vehicle (RAM)	8	\$60,000	\$7,500		\$60,000								
2020 Dodge Durango	8	\$60,000	\$7,500				\$60,000						
2015 Ford Explorer	8	\$60,000	\$7,500	\$60,000									
Total Cost w/o Inflation		\$240,000	\$30,000	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0	\$60,000	\$0
Total Cost with 7% Inflation	7.00%	\$256,800	\$32,100	\$64,200	\$0	\$64,200	\$0	\$64,200	\$0	\$64,200	\$0	\$64,200	\$0
Capital Reserve Calculation													
2022 Ford Explorer	8	\$60,000	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
2020 Dodge Durango	8	\$60,000	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
2015 Ford Explorer	8	\$60,000	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
2018 SUV/Utility Vehicle	8	\$60,000	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
Totals		\$240,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Total Cost with 7% Inflation	7.00%	\$256,800	\$32,100	\$33,598	\$35,950	\$38,466	\$41,159	\$44,040	\$47,123	\$50,422	\$53,951	\$57,728	\$61,769
CIP Balance as of 2023				\$11,148	\$47,698	\$23,364	\$62,523	\$42,363	\$89,486	\$75,708	\$129,659	\$123,186	\$184,955

plus up added

Replacement Year	2018	2016
2020 Dodge Durango	2030	2036
2015 Ford Explorer	2034	2040
2018 SUV/Utility Vehicle	2026	2042
2022 Ford Explorer	2022	2030

Updated 08/30/23 with revised SS information received, removed 2014 Interceptor

Appendix: Table 7a. Highway Trucks

RTA HIGHWAY TRUCK		Life Expect	Replacement Costs	Replace Cost/Yr	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
05 Int 7400 w/dump, plow and wing	12	\$300,000	\$25,000	\$300,000			\$300,000							
21 CAT excavator 307.5	25	\$210,000	\$8,400	\$8,400									\$210,000	
12 Int 7400 w/dump, plow and wing	12	\$216,000	\$18,000	\$18,000		\$216,000								
12 F350 w/cab and chassis	10	\$120,000	\$12,000	\$12,000	\$120,000									
13 Int 7400 w/dump, plow and wing	12	\$300,000	\$25,000	\$25,000	\$300,000									
23 GMC Sierra 2500 (Road Agent)	12	\$65,000	\$5,417	\$5,417										\$152,000
15 Dodge 5500 w/ dump plw etc	10	\$144,000	\$14,400	\$14,400										
18 Western Star w/dump, plow and wing	15	\$16,800	\$1,120	\$1,120										
20 F550 Ford plow wing and sander	12	\$300,000	\$25,000	\$25,000										
Total Cost w/o Inflation			\$1,907,000	\$150,017	\$430,000	\$390,000	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$210,000	\$152,000
Total Cost with 20% Inflation		20.00%	\$2,268,400	\$180,010	\$504,000	\$462,000	\$360,000	\$360,000	\$0	\$0	\$0	\$0	\$252,000	\$192,400
CRF Truck Fund Request														
05 Int 7400 w/dump, plow and wing	12	2026		\$25,000	\$25,000						\$25,000		\$25,000	\$25,000
21 CAT excavator 307.5	25	2032		\$8,400	\$8,400						\$8,400		\$8,400	\$8,400
12 Int 7400 w/dump, plow and wing	12	2045		\$18,000	\$18,000						\$18,000		\$18,000	\$18,000
12 F350 w/cab and chassis	10	2023		\$12,000	\$12,000						\$12,000		\$12,000	\$12,000
13 Int 7400 w/dump, plow and wing	12	2024		\$25,000	\$25,000						\$25,000		\$25,000	\$25,000
23 GMC Sierra 2500 (Road Agent)	12	2035		\$5,417	\$5,417						\$5,417		\$5,417	\$5,417
15 Dodge 5500 w/ dump plw etc	10	2025		\$14,400	\$14,400						\$14,400		\$14,400	\$14,400
18 Western Star w/dump, plow and wing	15	2033		\$1,120	\$1,120						\$1,120		\$1,120	\$1,120
20 F550 Ford plow wing and sander	12	2025		\$25,000	\$25,000						\$25,000		\$25,000	\$25,000
Total Capital Reserve Funding w/o Inflation				\$150,017	\$150,017						\$150,017		\$150,017	\$150,017
Total Cost with 20% Inflation (Revised)		20.00%		\$180,020	\$180,020						\$180,020		\$180,020	\$180,020
CR Balance as of 2023														
				\$207,608	(\$118,242)	(\$130,216)	(\$433,030)	(\$401,933)	(\$108,663)		\$876,819	\$1,811,463	\$2,043,916	\$2,670,380

Track Fund Vehicle Unit	Replacement Year
05 Int 7400 w/dump, plow and wing	2026
21 CAT excavator 307.5	2032
12 Int 7400 w/dump, plow and wing	2045
12 F350 w/cab and chassis	2023
13 Int 7400 w/dump, plow and wing	2024
23 GMC Sierra 2500 (Road Agent)	2035
15 Dodge 5500 w/ dump plw etc	2025
18 Western Star w/dump plow and wing	2033
20 F550 w/dump, plow & wing	2025

Updated: 06/10/23 with revised SS information received

Replacements changes as of 06/06/2023 as from July

Appendix: Table 7b. Public Works Equipment

Item	Life Expect	Replacement Costs	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
RTB HIGHWAY EQUIPMENT												
Equipment Fund												
09 Sweeper/Tractor	30	\$48,000		\$48,000								
04 Chopper	20	\$4,000		\$4,000								
04 12 Ton Trailer**	15	\$20,000		\$20,000								
06 Backhoe Exp. 420Ew/Thumb	20	\$175,000		\$175,000								
13 JD 5444L Loader	30	\$250,000		\$250,000								
2013 Volvo Grader w/veg gear	15	\$400,000		\$400,000								
01 Baler	30	\$25,000		\$25,000								
02 MSW 2 Compactor/Hopper	20	\$65,000		\$65,000								
02 MSW 2 Container	20	\$12,000		\$12,000								
10 Plastic Compactor/Hopper	20	\$24,000		\$24,000								
10 Bobcat Skid Steer	15	\$75,000		\$75,000								
10 Plastic Container	17	\$12,000		\$12,000								
13 Vertical Baler	20	\$17,000		\$17,000		\$12,000						
16 MSW 1 Compactor/Hopper	20	\$65,000		\$65,000								
16 MSW 1 Container	20	\$12,000		\$12,000								
Open Top Container	20	\$50,000		\$50,000								
Vehicle Scale (Do not have)	30	\$0		\$0								
Total Cost w/o Inflation	20.00%	\$1,388,000	\$48,206	\$48,206	\$371,000	\$12,000	\$0	\$0	\$14,000	\$0	\$0	\$17,000
Total Cost with 20% Inflation		\$1,641,600	\$58,647	\$59,200	\$427,045	\$14,448	\$0	\$910,725	\$3,052,870	\$1,171,444	\$0	\$1,688,480
SRF Equipment Fund Revised												
09 Sweeper/Tractor	30	2026	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600
04 Chopper	20	2026	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400
04 12 Ton Trailer**	15	2024	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
06 Backhoe Exp. 420Ew/Thumb	20	2026	\$13,750	\$13,750	\$13,750	\$13,750	\$13,750	\$13,750	\$13,750	\$13,750	\$13,750	\$13,750
13 JD 5444L Loader	30	2024	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
2013 Volvo Grader w/veg gear	15	2025	\$18,667	\$18,667	\$18,667	\$18,667	\$18,667	\$18,667	\$18,667	\$18,667	\$18,667	\$18,667
01 Baler	30	2027	\$833	\$833	\$833	\$833	\$833	\$833	\$833	\$833	\$833	\$833
02 MSW 2 Compactor/Hopper	20	2027	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750
02 MSW 2 Container	20	2023	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600
10 Plastic Compactor/Hopper	20	2030	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200	\$1,200
10 Bobcat Skid Steer	20	2030	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
10 Plastic Container	12	2025	\$706	\$706	\$706	\$706	\$706	\$706	\$706	\$706	\$706	\$706
13 Vertical Baler	20	2033	\$856	\$856	\$856	\$856	\$856	\$856	\$856	\$856	\$856	\$856
16 MSW 1 Compactor/Hopper	20	2036	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250
16 MSW 1 Container	20	2036	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600
Open Top Container	20	2038	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500	\$500
Vehicle Scale (Do not have)	30	2027	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Capital Reserves Funding w/o Inflation	20.00%	\$88,206	\$88,206	\$88,206	\$88,206	\$88,206	\$88,206	\$88,206	\$88,206	\$88,206	\$88,206	\$88,206
Total Cost with 20% Inflation		\$105,647	\$105,647	\$105,647	\$105,647	\$105,647	\$105,647	\$105,647	\$105,647	\$105,647	\$105,647	\$105,647
CP Balance as of 2023		\$207,313	\$52,845	\$53,031	\$79,646	\$1,199,180	\$1,729,642	\$1,875,880	\$3,151,292	\$4,084,872	\$5,393,982	\$6,565,915
** Replacement 20-25T Trailer												

Item	Life Expect	Replacement Year	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Equipment Fund												
09 Sweeper/Tractor	30	2026										
04 Chopper	20	2026										
04 12 Ton Trailer	15	2024										
06 Backhoe Exp. 420Ew/Thumb	20	2026										
13 Volvo Grader	15	2024										
2013 JD 5444L Loader	15	2025										
Replacement w/ Replacement Year												
01 Baler	30	2027										
02 MSW 2 Compactor/Hop	20	2027										
02 MSW 2 Container	20	2023										
10 Plastic Compactor/Hop	20	2030										
10 Plastic Container/Hop	20	2030										
10 Bobcat Skid Steer	20	2030										
10 Bobcat Skid Steer	20	2030										
10 Plastic Container	12	2025										
13 Plastic Container	11	2025										
Replacement w/ Replacement Year												
18 3400 HD Vertical Baler	20	2033										
16 MSW 1 Compactor/Hopper	20	2036										
16 MSW 1 Container	20	2036										
Open Top Container	20	2038										
Vehicle Scale (Do not have)	30	2027										

Updated 09/10/23 with revised SS information received

#7B-WNY EGP

6270029

Appendix: Table 8. Road Surface Management System

All Road Surface Management System (RSMS)												
	Life Expect	Replacement Costs	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Storm Water Management	10	\$430,000	\$64,000	\$20,000	\$64,000	\$20,000	\$64,000	\$20,000	\$64,000	\$20,000	\$64,000	\$64,000
Culverts & Bridges Totals	30	\$275,000	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166
Total Cost w/o Inflation		\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000
Total Cost with 7% Inflation	7.00%	\$743,650	\$743,650	\$795,706	\$851,093	\$914,773	\$974,028	\$1,043,028	\$1,116,018	\$1,194,139	\$1,277,729	\$1,361,170
Storm Water/Culverts/Bridges												
Culverts	10	\$430,000	\$64,000	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000
Bridges	30	\$275,000	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166	\$8,166
Total Capital Reserve Funding w/o Inflation		\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000	\$695,000
Total Cost with 7% Inflation	7.00%	\$743,650	\$743,650	\$795,706	\$851,093	\$914,773	\$974,028	\$1,043,028	\$1,116,018	\$1,194,139	\$1,277,729	\$1,361,170
Annual Contribution to CRF												
CRF Balance as of 2023			\$135,150	\$1,290,878	\$2,079,602	\$2,923,537	\$3,826,547	\$4,792,769	\$5,826,625	\$6,932,813	\$8,116,515	\$9,383,034
Annual Contribution to CRF			\$54,748	\$58,580	\$62,461	\$67,048	\$71,743	\$76,786	\$82,161	\$87,913	\$94,067	\$100,651
CRF Balance as of 2023			-\$553,732	-\$1,290,878	-\$2,079,602	-\$2,923,537	-\$3,826,547	-\$4,792,769	-\$5,826,625	-\$6,932,813	-\$8,116,515	-\$9,383,034
Gravel												
Gravel Purchase	10	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Exploration		\$50,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Annual Contribution to CRF		\$65,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
CRF Balance as of 2023			\$28,207	\$37,505	\$47,605	\$58,221	\$69,272	\$80,787	\$92,787	\$105,291	\$118,326	\$131,921
Road Program												
RSMS + Cost Inflation 7%	15	\$500,000	\$535,000	\$572,450	\$612,522	\$655,318	\$701,276	\$750,365	\$802,871	\$859,093	\$919,230	\$983,576
H&C - State Aid		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total less H&C		\$400,000	\$435,000	\$472,450	\$512,522	\$555,318	\$601,276	\$650,365	\$702,871	\$759,093	\$819,230	\$883,576
Total Cost with 7% Inflation	7.00%	\$525,000	\$566,815	\$608,815	\$652,714	\$699,282	\$749,506	\$802,426	\$859,106	\$919,645	\$984,003	\$1,052,603
Road Program + Culverts/Bridges/Storm Water			\$1,252,521	\$1,274,227	\$1,370,599	\$1,473,717	\$1,584,054	\$1,702,113	\$1,828,437	\$1,963,604	\$2,108,732	\$2,262,985

Represents changes as of 09/06/2023 as from study

Updated 09/10/23 with revised \$5 information received

Appendix: Table 9. Dams

#9 DAMS	Life Expect	Replacement Costs	Replace Cost/Yr	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Dam Maintenance	10	\$50,000	\$5,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
Total Cost w/o Inflation		\$50,000	\$5,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
Total Cost with 7% Inflation	7.00%	\$53,500	\$5,350	\$0	\$0	\$0	\$0	\$53,500	\$0	\$0	\$0	\$0	\$0
Capital Reserve Calculation													
Total Capital Reserve Funding w/o Inflation	10	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Cost w/o Inflation	7.00%	\$5,075	\$5,430	\$5,512	\$5,594	\$5,678	\$5,763	\$5,850	\$5,938	\$6,027	\$6,117	\$6,207	\$6,297
CIP Balance as of 2023		\$67,253	\$73,033	\$78,545	\$84,139	\$89,817	\$95,681	\$101,631	\$107,668	\$113,795	\$119,995	\$126,268	\$132,612
HWY													
Fuel Facility	20	\$25,000	\$1,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Cost w/o Inflation		\$25,000	\$1,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Cost with 7% Inflation	7.00%	\$26,750	\$1,338	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Reserve Calculation													
Total Capital Reserve Funding w/o Inflation	20	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Total Cost w/o Inflation	7.00%	\$5,075	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350	\$5,350
CIP Balance as of 2023		\$0	\$5,350	\$10,700	\$16,050	\$21,400	\$26,750	\$32,100	\$37,450	\$42,800	\$48,150	\$53,500	\$58,850

Unable to find a CIP Balance for this account
 represents changes as of 09/06/2023 ss from July

Updated 09/10/23 with revised SS information received

Appendix: Table 11. Vehicle & Equipment Maintenance

-NOTE: There is no Table 10.

#11 VEHICLE & EQUIPMENT MNT	Life Expect	Replacement Costs	Replace Cost/yr	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Equipment Fund													
Engine Replacement	10	\$25,000	\$2,500										
Transmission Replacement	10	\$6,000	\$600										
Truck insurance loss/depreciation	10	\$75,000	\$7,500										
Miscellaneous Expenses	Annual	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Total Cost w/o Inflation		\$116,000	\$20,600	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Total Cost with 7% Inflation	7.00%	\$124,120	\$22,042	\$10,700	\$11,449	\$12,250	\$13,108	\$14,026	\$15,007	\$16,058	\$17,182	\$18,385	\$19,672
CRF Equipment Fund Request													
Engine Replacement	10	\$25,000	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Transmission Replacement	10	\$6,000	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600	\$600
Truck insurance loss/depreciation	10	\$75,000	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
Miscellaneous Expenses	Annual	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Total Capital Reserve Funding w/o Inflation		\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600	\$20,600
Total Cost with 7% Inflation	7.00%	\$22,042	\$22,042	\$22,042	\$23,585	\$25,236	\$27,002	\$28,893	\$30,915	\$33,079	\$35,395	\$37,872	\$40,523
CIP Balance as of 2023				\$26,844	\$38,186	\$50,322	\$63,308	\$77,202	\$92,069	\$107,877	\$124,998	\$143,211	\$162,699
													\$183,551

Updated 07/01/23 with revised SS information received

Appendix: Table 12. Parks & Recreation

#12 - PARKS & RECS													
Smith Ballfield	Life Expect	Replace Costs	Replace Cost/yr av.	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Guardrail at Smitty's Way	20	\$5,000	\$250										
Irrigation System at Smitty's Way	20	\$15,000	\$750	\$7,500									
Storage Facility at Smitty's Way	20	\$30,000	\$1,500	\$30,000									
Playground: Ballfields	10	\$15,000	\$1,500								\$15,000		
14 passenger bus	10	\$60,000	\$6,000										
Total Cost w/o Inflation		\$125,000	\$10,000	\$7,500	\$30,000	\$0	\$0	\$0	\$0	\$0	\$15,000	\$0	\$0
Total Annual Cost + 7% Inflation	7%	\$133,750	\$10,700	\$8,025	\$32,100	\$0	\$0	\$0	\$0	\$0	\$16,050	\$0	\$0
Parks and recreation center													
Recreation Center	10	\$450,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000	\$45,000
Total Annual Cost + 7% Inflation	7%	\$481,500	\$48,150	\$51,321	\$55,127	\$58,986	\$63,115	\$67,533	\$72,260	\$77,318	\$82,731	\$88,522	\$94,700
Capital Reserve Calculation													
Guardrail at Smitty's Way	20	\$5,000	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250	\$250
Irrigation System at Smitty's Way	20	\$15,000	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750	\$750
Storage Facility at Smitty's Way	20	\$30,000	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Playground	10	\$15,000	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
T4 passenger bus	10	\$60,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Totals		\$125,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Total Annual Cost + 7% Inflation	7%	\$133,750	\$10,700	\$11,449	\$12,250	\$13,108	\$14,026	\$14,997	\$15,927	\$16,908	\$17,942	\$18,945	\$19,972
CIP Balance as of 2023			\$19,941	\$1,425	-\$17,226	-\$4,976	\$8,132	\$22,158	\$37,145	\$53,223	\$54,355	\$72,739	\$92,411

#12 - PARKS & RECS													
Replacement Year	Life Expect	Replace Costs	Replace Cost/yr av.	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Guardrail at Smitty's Way	2019												
Irrigation System at Smitty's Way	2019												
Storage Facility at Smitty's Way	2041												
Town Vehicle	2023												
Playground: Ballfields	2028												
Parks and recreation center	2033												
Totals													
Total Annual Cost + 7% Inflation	7%												
CIP Balance as of 2023			\$	\$420	\$1,289	\$2,640	\$4,504	\$6,920	\$9,924	\$13,559	\$17,868	\$22,899	\$28,702

Updated 07/01/23 with revised SS information received